## **Pasadena Independent School District**

## **District Improvement Plan**

## 2016-2017



## **Mission Statement**

The mission of Pasadena ISD, the gateway to unlimited opportunity for the youth of our culturally rich community, is to empower students to become accomplished, self-directed, collaborative, lifelong learners, who boldly contribute to an increasingly complex and evolving world by engaging them in positive relationships, rigorous curriculum, and innovative meaningful experiences.

## Vision

We believe that...

- A Supreme Being exists and everyone has the right to make religious and/or spiritual choices.
- We will honor our country, our freedom and all those who protect and defend our constitutional rights.
- Family and community profoundly influence decisions individuals make.
- Everyone has purpose, worth, and dignity with immeasurable potential.
- Connecting with others and building positive, meaning relationships is essential.
- Learning is instinctive, lifelong, and unique to the individual.
- Communication is pervasive, essential, ever-present, and multidimensional.
- We must provide a safe physical, emotional, and social environment to enhance the ability to learn.
- Diversity adds value to all areas of life.
- Change is inevitable for growth and success.
- Each person is responsible and accountable for the choices he or she makes.
- We must foster an environment of honesty and integrity.

### **Table of Contents**

Comprehensive Needs Assessment	. 3
Demographics	. 5
Student Achievement	. 6
District Culture and Climate	. 11
Staff Quality, Recruitment, and Retention	. 13
Curriculum, Instruction, and Assessment	. 15
Family and Community Involvement	. 17
District Context and Organization	. 18
Technology	. 18
Comprehensive Needs Assessment Data Documentation	. 22
Goals	
Goal 1: We will ensure rigorous curriculum and meaningful experiences through innovative learning environments that meet the individual needs of each student.	
Goal 2: We will promote career and college exploration and preparation through the use of systems and structures to meet the needs of all.	. 49
Goal 3: We will actively recruit, develop, and retain a highly qualified staff.	. 58
Goal 4: We will use a culturally responsive approach to relentlessly pursue meaningful engagement with parental, business, and community stakeholders.	. 59
Goal 5: We will promote a safe school environment, teach citizenship, and support the social, emotional and physical well-being of all students and staff.	
Goal 6: We will promote an exemplary learning environment through the utilization of ancillary service departments that integrate established and innovative practices, standards, and systems.	
State System Safeguard Strategies	
State System Saleguard Strategies	
Budget for District Improvement Plan:	
Personnel for District Improvement Plan:	
Title I	
Schoolwide Program Plan	
Ten Schoolwide Components	
Title I Personnel	
Plan Notes	
District Education Improvement Committee	
District Education Improvement Commutee	
	.100

### **Comprehensive Needs Assessment**

#### Demographics

#### **Demographics Summary**

#### Priorities

- Data Standardization
- Reporting/Training

#### **Demographics Strengths**

- Groups are generally appropriately represented in special programs
- CTE Program has made significant advances in assisting student groups
- There are full-time designated personnel to oversee program areas
- Vertical planning is now taking place
- Program groups are collaborating

#### **Demographics Needs**

- Training on available reports
- Develop additional reports for program review
- Organizational chart for data entry
- Clarify entry/intervention/exit criteria for all programs
- Investigate referrals to programs by gender
- Investigate data by zone
- Class size reduction

#### **Student Achievement**

#### **Student Achievement Summary**

Priorities

- Focus on Special Education
- Focus on strategies to target missed System Safeguards all students
- Focus on multi-step problem solving skills
- Train for consistency in TELPAS rating
- Increase number of teachers attending ESL institute and earning ESL certification
- Increase number of teachers to reduce the teacher/student ratio
- Include TELPAS and ELPS as part of the vertical alignment process
- Vertical alignment continued for all subject areas
- Rigor in ELA curriculum
- Investigate scheduling at Middle School level
- PSAT/SAT prep and focus market National Merit Scholar Program
- Increase flexible options for students to complete high school
- Provide additional monitoring of ELL/Special Education students related to completion
- Provide systematic intervention and enrichment based on the specific needs of individual students
- Professional Learning Communities (PLC) extension of a systematic process in which professionals work together interdependently
- PLC focus on learning and development of common assessments to guide instruction
- 95% of students reading at grade level beginning at 2nd grade and continuing through High School

#### **Percent Met/Exceeded Progress**

2016 System Safeguards - Performance and Participation Data Table

#### PASADENA ISD (101917)

	Afri	can	All				Pacific	Two or More Races			ELL (Current &	ELL
	Students Hispanic		ican		American Indian		[alan dan		Disadv	Special Ed	Monitored)	
Performance Rates	mspanic			vv mite	mulan	Asiaii	Islanuel		Disauv	Ľu	wiointoi eu)	Current
<b>Reading</b> # at Level II Satisfactory	23,999	1,618	19,714	1,544	26	905	11	180	18,084	1,132	7,069	n/a
Standard Total Tests	35,153	-	29,254	,	39	1,049	18	219	27,426	3,684	11,846	9,339
% at Level II Satisfactory Standard	68%		67%	76%	67%	86%		82%	66%	31%	60%	n/a
Mathematics # at Level II Satisfactory												
Standard	20,926	1,291	17,433	1,290	22	730	10	149	16,193	1,281	7,728	n/a
Total Tests	27,564	1,943	23,013	1,610	29	774	12	182	21,817	3,018	10,518	8,176
% at Level II Satisfactory Standard Writing	76%	66%	76%	80%	76%	94%	83%	82%	74%	42%	73%	n/a
# at Level II Satisfactory Standard	5,191	334	4,229	351	*	239	*	35	3,978	249	1,841	n/a
Total Tests	7,669	522	6,332	485	*	271	*	51	6,104	776	3,064	2,489
% at Level II Satisfactory Standard	68%	64%	67%	72%	*	88%	*	69%	65%	32%	60%	n/a
Science # at Level II Satisfactory												
Standard	9,215	602	7,623	583	**	319	*	71	6,983	591	2,388	n/a
Total Tests	12,119	839	10,133	697	**	346	*	84	9,419	1,435	3,686	2,702
% at Level II Satisfactory Standard	76%	72%	75%	84%	87%	92%	*	85%	74%	41%	65%	n/a
Social Studies												
# at Level II Satisfactory Standard	5,856	415	4,783	399	**	215	*	31	4,171	290	664	n/a
Total Tests	7,677	565	6,356	463	**	241	*	38	5,658	771	1,302	982
% at Level II Satisfactory Standard <b>Participation Rates</b>	76%	73%	75%	86%	90%	89%	*	82%	74%	38%	51%	n/a

Reading: 2015-2016 Assessments Number											
Participating	37,177 2,78	0 30,797	2,173	47	1,115	23	231	28,876	3,855	n/a	10,363
Total Students	37,527 2,81	3 31,078	2,198	47	1,117	24	238	29,148	3,903	n/a	10,406
Participation Rate	99% 99%	<b>6 99%</b>	99%	100%	100%	96%	97%	99%	99%	n/a	100%
Mathematics: 2015-2016											
Assessments Number											
Participating	29,044 2,14	9 24,095	1,741	37	805	15	192	22,922	3,151	n/a	8,810
Total Students	29,244 2,16	0 24,265	1,753	37	806	18	193	23,084	3,192	n/a	8,854
Participation Rate	99% 99%	<b>6 99%</b>	99%	100%	100%	83%	99%	99%	99%	n/a	100%

2016 System Safeguards - Graduation and Federal Limits Data Table

#### PASADENA ISD (101917)

							,	Two or	•			
	All	African					Pacific	More	Econ		ELL	ELL
				A	Americar	ı		Races		Special	l (Ever	
	Students	America	n Hispan	ic White	Indian	Asian	Islander		Disadv	Ed	HS)	(Current)
Federal Graduation Rates												
4-year Longitudinal Cohort Graduat	tion Rate (G	r 9-12): Cl	ass of 201	5								
Number Graduated	3,071	234	2,471	240	*	106	*	16	2,081	192	258	n/a
Total in Class	3,561	274	2,862	287	*	116	*	18	2,403	278	356	279
Graduation Rate	86.2%	(	36.3%	83.6%	*	91.4%	* (	20 00/	86.6%	60 10/	72 50/	<b>n</b> /a
85.4%		Ċ	50.5%	83.0%		91.4%		58.9%	80.0%	09.1%	12.3%	n/a
4-year Longitudinal Cohort Graduat	tion Rate (G	r 9-12): Cl	ass of 201	4								
Number Graduated	2,900	163	2,377	238	*	89	*	27	1,954	170	247	n/a
Total in Class	3,399	200	2,770	293	*	97	*	31	2,310	268	355	142
Graduation Rate	85.3%		05 00/	01 20/	*	01.00/	* 9	7 10/	94 (0/	(2, 40/	(0, 0)	
81.5%		Ċ	85.8%	81.2%		91.8%		57.1%	84.6%	03.4%	09.0%	n/a
5-year Extended Graduation Rate (C	Gr 9-12): Cla	ss of										
2014	,											

Number Graduated	2,977	171	2,439	245	*	89	*	27	2,005	191	256	n/a
Total in Class	3,390	200	2,764	290	*	98	*	30	2,299	270	352	137
Graduation Rate 85.5%	87.8%	8	88.2%	84.5%	*	90.8%	*	90.0%	87.2%	70.7%	72.7%	n/a

#### District: Met Federal Limits on Alternative Assessments Reading

396
570
376
570
380
293
295

#### **Student Achievement Strengths**

#### Assessments in Which District Met or Exceeded State Performance

#### **Accountability Rating**

#### Met Standard

#### Met Standards on

- Student Achievement

### **Did Not Meet Standards on** - NONE

- Student Progress
- Closing Performance Gaps
- Postsecondary Readiness

In 2016, to receive a Met Standard or Met Alternative Standard rating, districts and campuses must meet targets on three indexes: Index 1 or Index 2 and Index 3 and Index 4.

#### **Student Achievement Needs**

- Special Education
- High School ELA
- Grade 4/7 WritingIntermediate Social Studies

#### **District Culture and Climate**

#### **District Culture and Climate Summary**

#### Priorities

- Focus groups by feeder pattern including random parents, students, community members, central office personnel, faculty members and/or staff, auxiliary staff members
- Discussion points and electronic survey for focus groups
- District survey needs to be conducted
- Stakeholder focus group meetings to be conducted
- Continued implementation of Conscious Discipline and Safe and Civil Schools
- PLC conversations cultivate a collaborative culture through the development of high performing teams

#### **District Culture and Climate Strengths**

- Students scored our teachers and district above the national average in relevance
- For the total student population, percentages are low for major offenses including illegal weapons and gang violence
- 66% of students felt like the school recognized school-related achievements of students
- 63% of students felt they had clear goals for their own education for the school year
- Students expected to apply what they learn in school to life
- Students are taught to think for self
- 69% of students in grade 6-12 felt that they were respected by their teachers
- 79% of students in grade 6-12 felt their teachers care if they participate in class
- Increase the numbers of students in AP/Dual Credit courses

#### **District Culture and Climate Needs**

- Ensure lessons are more relevant to the real world students live in today and will live in the future
- Consistency issuing discipline consequences across the district
- 34% of students felt like the school did not recognize school-related achievements of students

- 31% of students felt they had unclear goals for their own education for the school year
- 71% of students felt passing the state exam is the most important thing they do in schools
- 45% of the students felt school administration listened to their concerns
- 31% of students in grade 6-12 felt that they were not respected by their teachers

#### Staff Quality, Recruitment, and Retention

#### Staff Quality, Recruitment, and Retention Summary

Priorities

- Continue to survey and share results with stakeholders
- Develop advisory committee to review, provide feedback and share information
- Review and edit website to ensure easy access to hiring information
- Educate district employees on hiring activities and practices
- Possibly provide job shadowing opportunities
- Provide training for paraprofessionals and support personnel to enhance their ability to work with students
- Conduct round table discussions and focus groups to stay in tune with district and employee needs
- Provide training for district leaders on hiring practices, interviewing and employee selection
- Successful implementation of GHR-Talent Acquisition
- Provide trained mentors for all 1st year teachers
- Provide on-going coaching support about effective teaching strategies

#### Staff Quality, Recruitment, and Retention Strengths

- Rated in top 100 of Houston's best places to work
- Data sources are developing
- Staff development is strong
- New teacher support and mentoring is strong
- Recruitment and retention of staff is included in district's strategic plan
- District has exit, hiring and retention data
- HR website is in place and being used
- HR recruitment strategies and relationships with universities are strong

#### Staff Quality, Recruitment, and Retention Needs

- Website support to ensure quick access to employment information
- Collection and sharing of data between groups, departments, campuses and employees
- Maintain relevant staff development and teacher support
- Input from stakeholders including educators, support staff, community and district administrators
- Implementation of new software system for recruitment/hiring (GHR-Talent Acquisition)

#### Curriculum, Instruction, and Assessment

#### Curriculum, Instruction, and Assessment Summary

- Benchmark tests that are free from mistakes and accurately assess the standards taught during the previous time period
- Staff development to assist instructional staff implement the newly revised/written curriculum
- Resources that accurately address the Texas Standards at a College Readiness level
- Campus development of Quick Check common assessments to accurately assess student progress towards mastery of the standards
- District wide staff development to inform all instructional staff regarding STAAR and the impact that it has on instruction
- District systems in place to assist campuses in developing differentiated plans to meet the academic needs of all students and all student groups: gifted ELL, special ed, intervention, at-risk, etc.
- Appropriate intervention models for students for EOC/STAAR preparation and/or remediation within the school day

#### Curriculum, Instruction, and Assessment Strengths

- The inclusive development process of the new curriculum
- Standards based PK-12 curriculum in development phase
- Focus Training for teachers in the newly written curriculum
- Instructional Leadership training for Principals, Assistant Principals, Content Specialists
- C & I, bilingual/ESL and special education instructional specialists working together
- Increased scores on statewide assessment: Math, Science, Social Studies, Secondary ELA
- Dual Language program
- Reading/Writing Cohorts
- Instructional Rounds at HS, IS, MS levels
- Math Training for new TEKS implementation

#### Curriculum, Instruction, and Assessment Needs

Bank of accurate assessment items that reflect the standards

• Training for campus personnel and district instructional specialists in formative and summative assessment development Staff

development to assist instructional staff implement the newly revised/written curriculum

- Resources that accurately address the Texas Standards at a College Readiness level
- Campus development of Quick Check to check for comprehension of standards
- Decreased scores in elementary and middle school reading. Flat scores in 4th grade writing
- District wide staff development to inform all instructional staff regarding STAAR and the impact that it has on instruction
- District systems in place to assist campuses in developing differentiated plans to meet the academic needs of all students and all student groups: gifted, ELL, special ed, intervention, at-risk, etc. within the school day

#### **Family and Community Involvement**

#### Family and Community Involvement Summary

Priorities

- Training for staff and volunteers to make partnerships successful
- Increased parental involvement
- Increased number of business partnerships to strengthen college/ career readiness and job awareness for students Consistency across district in opportunities for volunteers
- District Volunteer Coordinator to facilitate district-wide programs
- After School Programs

#### Family and Community Involvement Strengths

- Desire to work with parents and community to provide what is best for our students
- Professional staff with great knowledge base that can help parents
- Provide many events for parents
- Schools provide great opportunities for parents and businesses
- After School Programs
- English/Spanish Parent Advisory Council

#### Family and Community Involvement Needs

- Training of staff (how to use volunteers, Spanish)
- Training of volunteers (how to volunteer, computer skills, English, parenting)
- More business involvement
- Consistency across district in use of volunteers
- Greater access to technology
- Better communication through appropriate means
- Better education of community as to needs of district

#### **District Context and Organization**

#### **District Context and Organization Summary**

Priorities

- District standards in grading are needed in each subject to provide consistency among teachers and schools
- Complete the middle school concept, place all sixth graders in middle schools, and use the same master schedule plan in all middle schools

#### **District Context and Organization Strengths**

- Gradespeed program provides consistency and central management of grades
- Expectation Graduation and 9th Grade Academies have made a positive impact on high schools
- New Scope and Sequence from C & I is good
- Common high school assessments are helpful
- Use of surveys district-wide provides good feedback on programs and issues
- Use of technology is strengthening instruction
- Content and Instructional Specialists are doing a good job
- Mizuni system that allows monitoring of student program and availability of reports for interventions

#### **District Context and Organization Needs**

- Middle schools need to use the same master schedules
- Complete the middle school concept (grades 5 and 6 in all feeder patterns)
- District standards on weighting of grades in core subjects are needed at the secondary level
- Course grades should be based on mastery of content, not effort or conduct
- Provide consistency in course offerings among all high schools

#### Technology

#### **Technology Summary**

#### Priorities

- District Hardware Standardization Application & Process
- Differentiating classroom technology needs
- Identifying technology funding sources
- Instructional & technical support staff
- Develop & Implement personal student device deployment
- Develop appropriate policies & procedures for 24/7 online access for staff/students Explore student storage capability
- District level Instructional Technology Specialists

#### **Technology Strengths**

- Teacher Technology Competencies Defined
- Campus and District Level Teaching & Learning w/Technology Professional Development Opportunities
- Technology Funding Resources
- Ongoing Implementation of 21st Century classroom
- Online curriculum management system
- Online professional development management system
- Learning Management System
- District-wide Wireless network environment
- PK-12 student and teacher Instructional Online Resources
- Campus Instructional Technology Liaisons
- 1:1 program at intermediate school

#### **Technology Needs**

• Technology Competency Program for all stakeholders (administrators, paraprofessionals, support staff, etc.)

- Instructional Technology Integration Specialist Model
- More timely Technology Refresh Plan
- Student data storage
- Expand service & support
- Expand online programs & initiatives
- Complete the 21st Century Classroom project
- Increase student access to technological devices
- Open access to Web 2.0 tools

### **Comprehensive Needs Assessment Data Documentation**

The following data were used to verify the comprehensive needs assessment analysis:

#### **Improvement Planning Data**

- District goals
- Current and/or prior year(s) campus and/or district improvement plans
- Campus and/or district planning and decision making committee(s) meeting data
- State and federal planning requirements

#### **Accountability Data**

- Texas Academic Performance Report (TAPR) data
- Performance Index Framework Data: Index 1 Student Achievement
- Performance Index Framework Data: Index 2 Student Progress
- Performance Index Framework Data: Index 3 Closing Performance Gaps
- Performance Index Framework Data: Index 4 Postsecondary Readiness
- System Safeguards and Texas Accountability Intervention System (TAIS) data
- Critical Success Factor(s) data
- Federal Report Card Data
- PBMAS data
- Community and student engagement rating data
- Annual Measurable Achievement Objectives (AMAO) data

#### **Student Data: Assessments**

- State and federally required assessment information (e.g. curriculum, eligibility, format, standards, accommodations, TEA information)
- State of Texas Assessments of Academic Readiness (STAAR) current and longitudinal results, including all versions
- STAAR End-of-Course current and longitudinal results, including all versions
- STAAR Released Test Questions
- STAAR ELL Progress Measure data
- Texas English Language Proficiency Assessment System (TELPAS) results
- Texas Primary Reading Inventory (TPRI), Tejas LEE, or other alternate early reading assessment results
- Texas Success Initiative (TSI) data for postsecondary/college-ready graduates data
- Advanced Placement (AP) and/or International Baccalaureate (IB) assessment data
- SAT and/or ACT assessment data
- PSAT and/or ASPIRE
- Student Success Initiative (SSI) data for Grades 5 and 8
- SSI: Istation Indicators of Progress (ISIP) accelerated reading assessment data for Grades 3-5 (TEA approved statewide license)
- SSI: Think Through Math assessment data for Grades 3-8 and Algebra I (TEA approved statewide license)

- Local diagnostic reading assessment data
- Local diagnostic math assessment data
- Local benchmark or common assessments data
- Student failure and/or retention rates

#### **Student Data: Student Groups**

- Race and ethnicity data, including number of students, academic achievement, discipline, attendance, and rates of progress between groups
- Number of students assigned to each special program, including analysis of academic achievement, race, ethnicity, gender, etc.
- Economically Disadvantaged / Non-economically disadvantaged performance and participation data
- Special education population, including performance, discipline, attendance, and mobility
- Migrant population, including performance, discipline, attendance, and mobility
- At-Risk population, including performance, discipline, attendance, and mobility
- ELL or LEP data, including academic achievement, support and accommodation needs, race, ethnicity, gender, etc.
- Career and Technical Education (CTE) data, including academic achievement, program growth, race, ethnicity, gender, etc.
- Section 504 data
- Homeless data
- Gifted and talented data
- Dyslexia Data
- Response to Intervention (RtI) student achievement data

#### **Student Data: Behavior and Other Indicators**

- Completion rates and/or graduation rates data
- Annual dropout rate data
- Attendance data
- Mobility rate, including longitudinal data
- Violence and/or violence prevention records
- Tobacco, alcohol, and other drug-use data
- Student surveys and/or other feedback
- Class size averages by grade and subject

#### **Employee Data**

- Professional Learning Communities (PLC) data
- Staff surveys and/or other feedback
- Highly qualified staff data
- Teacher/Student Ratio
- Campus leadership data
- Campus department and/or faculty meeting discussions and data
- Professional development needs assessment data

• Evaluation(s) of professional development implementation and impact

#### **Parent/Community Data**

- Parent surveys and/or other feedback
- Community surveys and/or other feedback

#### Support Systems and Other Data

- Organizational structure data
- Processes and procedures for teaching and learning, including program implementation
- Communications data
- Capacity and resources data
- Budgets/entitlements and expenditures data
- Study of best practices
- Action research results
- Other additional data

### Goals

# Goal 1: We will ensure rigorous curriculum and meaningful experiences through innovative learning environments that meet the individual needs of each student.

**Performance Objective 1:** During 2016-2017, consistent implementation of district curriculum, research based strategies, and rigor and relevance principles will ensure that performance of all students will meet or exceed the state average on STAAR at Level 2: Satisfactory and Final Recommended standards.

Evaluation Data Source(s) 1: School visit documentations, lesson plans, campus and district staff development logs and agendas.

#### **Summative Evaluation 1:**

Stuatory Description	Staff Dagnangihla	Evidence that Demonstrates Success	Form	Reviews	
Strategy Description	Staff Responsible	Evidence that Demonstrates Success	Oct	Feb	June
1) Conduct campus visits and coaching by Associate Superintendents	R. Parmer	School visit logs, feedback to campus administrators		<	X
State System Safeguard Strategy	Hickman	Written curriculum. Aligned curriculum documents in Eduphoria.			
2) Implement a graduated, content-specific reading and writing plan for all courses in grades Pre-K to 12. [SG: Performance SpEd Writing/ELL Writing]					-
State System Safeguard Strategy	Hickman	Sign in sheets, walk through documentation, increased use of			
3) Provide training for the writing and evaluating of authentic common assessments in a variety of formats including selected response items, constructed response items, performance based items, projects, experiments, and portfolios. [SG: Performance: SpEd Writing/ELL Writing]		portfolios			
4) Provide district wide and campus based staff development to ensure consistent implementation of curriculum and rigor and relevance standards across the district. [1.1.7]	Hickman	District staff development catalog in Eduphoria.			$\checkmark$
5) Integrate relevant literacy skills across all content areas. [SG: Performance ELL SS]	Hickman	Curriculum documents in Eduphoria. Walkthrough data.			
State System Safeguard Strategy	Hickman	Integration of state and/or district created writing rubrics in			
6) Define explicit performance criteria by creating and using standardized rubrics for measuring responses for writing assignments and/or assessments all content areas. [SG: Performance: SpEd Writing/ELL Writing]		curriculum documents.			

7) Ensure that all science classes incorporate hands-on and outdoor laboratory activities in alignment with new state Science TEKS.	Hickman	Imbedded in curriculum documents in Eduphoria. Teacher lesson plans in Eduphoria.			
8) Provide on-line databases, ebooks, books, and other resources for specific TEKS.	Rippy	Use of department budgeted funds.			<
9) Provide staff development on utilization of on-line databases and resources.	Rippy	Staff Development Catalogue in Eduphoria and Sign in sheets.			<
10) Create standard clarification for all STAAR subject/levels for teachers to use when designing instruction. These guides will include items such as student expectations, prerequisite skills, vocabulary strategies, activities, resources, literature connections, quick writes, Quadrant D activities, and useful websites. [1.3.3]	Hickman	Standard Clarification Curriculum materials and Curriculum Based Assessments. (CBA)	~	<	<
11) Develop a framework to assist teachers in implementing instruction that will include prerequisite skills and enrichment activities for students at various levels of development. [1.4.1]	Hickman	Differentiated instruction in Focus Training Session Agendas/PIE Time.			
State System Safeguard Strategy	Hickman	Differentiated instruction in Focus Training Session Agendas.			
12) Provide staff with the training necessary to implement differentiated research based instructional strategies such as small group instruction, cooperative learning, curriculum compacting, use of leveled readers, and authentic projects. [1.4.2] [SG: Performance All]					
State System Safeguard Strategy	Hickman	District walkthrough form on Eduphoria.	1	1	1
13) Utilize a walk through checklist to monitor implementation of instructional strategies. [1.4.3] [SG: Performance All]			•	•	Y
State System Safeguard Strategy 14) Build content area cadres (Focus Training) to share successful implementation of research based instructional practices on each campus. [1.4.4] [SG: Performance All)	Hickman	Peer facilitator and campus content specialists meeting agenda and logs.	~	<	~
State System Safeguard Strategy	Hickman	Lesson plans and walkthrough data in Eduphoria.			X
15) Implement research based strategies, such as the Big Eight, on a daily basis that promote a variety of learner engagement techniques. [1.6.1] [SG: Performance ALL]					~
16) Develop a phase in plan to provide a campus technology integration coach per school over the next three to five years. [1.5.1]	Vallet-McWilliams	District and campus technology plans and budgets.			X
17) Develop and provide research based instructional strategies and a staff development plan for campus technology coaches. [1.5.2]	Vallet-McWilliams	District and campus technology plans and staff development catalog in Eduphoria.			
State System Safeguard Strategy	Harrell	Sign in sheets, Walkthrough Observations			
18) Implement Sheltered Instruction Observation Protocol (SIOP) Training on additional campuses. [Performance: SpEd Writing/ELL Writing]					

19) Coordinate the implementation process and planning required to help each campus create master schedules that will provide common planning time for teams of teachers (either by grade level or content area) and promote time for PLC's. [1.8.2] [1.9.3]		Master Schedules		
20) Implement orientation program for smooth transition between schools.	Hickman	Program evaluation, feedback		
	Funding Sources: State C	Compensatory Funds - \$85,000.00	1 1	•
21) Expand the Connect personalized learning program.	Lopez	Additional campus teams providing Connect personalized learning		
Accomplished	= Considerable = So	me Progress = No Progress = Discontinue		

**Performance Objective 2:** During 2016-2017, data disaggregation will drive the design of instruction and interventions as measured by at least a 5% reduction in end-of-year failures.

Evaluation Data Source(s) 2: Data workshop agendas and information, Eduphoria staff development logs, and student grades.

#### **Summative Evaluation 2:**

Strategy Description	Staff Responsible	aff Responsible Evidence that Demonstrates Success			
			Oct	Feb	June
1) Provide campuses with subgroup analysis of student performance on state assessments disaggregated by ethnicity, economic status, Migrant, Homeless, ELL, and Special Education participation. [PBM]	Gallegos	Data Heat Maps provided in all content areas and for all grade levels.			~
State System Safeguard Strategy	Summers	AWARE reports	1		./
2) Provide campuses with longitudinal data on the percentage of LEP students making progress towards English proficiency. [PBM] [SG: Performance All]			•	•	×
State System Safeguard Strategy	Gallegos, Barrett	Meeting and Training agenda and sign in sheets.			./
3) Assist campuses in analyzing the performance of ELL, Migrant, Homeless, and Special Education students on state and national assessments. [PBM] [SG: Performance/Graduation Rates/CAPS]					Y
State System Safeguard Strategy	Barrett	Meeting and Training agenda and sign in sheets.			1
4) Provide staff development and assistance to campuses on how to utilize E Sped, the district's Special Education Individualized Education Program (IEP) software program. [SG: Fed Limit Alt Assessments]					×
State System Safeguard Strategy	Barrett	Meeting and Training agenda and sign in sheets.			./
5) Provide staff development opportunities for regular education teachers on the intervention and special education referral process. [SG: Fed Limit Alt Assessments]					Y
6) Provide staff development on data disaggregation and how the data will drive instruction. [1.3.1]	Summers	Meeting and Training agenda and sign in sheets, lesson plans			$\checkmark$

State System Safeguard Strategy7) Define explicit performance criteria by creating and using standardized rubrics for measuring responses for all writing assignments and/or assessments of all content areas. [1.2.1] [SG: Performance All]		Integration of state and/or district created writing rubrics in district curriculum documents.		
$\checkmark$ = Accomplished	= Considerable 💛 = Son	ne Progress = No Progress = Discontinue		

**Performance Objective 3:** During 2016-2017, deliver staff development to all teachers and administrators that focuses on the implementation of effective instructional strategies designed to meet the needs of all students and close the achievement gap between student groups.

**Evaluation Data Source(s) 3:** Staff development logs, campus improvement plans, district improvement plan, and analysis of needs addressed by the comprehensive needs assessment

#### **Summative Evaluation 3:**

Staff Responsible	Evidence that Demonstrates Success			
1		Oct	Feb	June
Goodwin	Staff Development Catalog in Eduphoria, Focus Training Agendas.			X
Hickman	Staff Development Catalog in Eduphoria, Focus Training Agendas.			
Hickman	Staff Development Catalog in Eduphoria, Focus Training Agendas.			
Hickman	Staff Development Catalog in Eduphoria, Focus Training Agendas.			X
S. Harrell	Student Performance Data reflected in Staff Development Catalog offerings.			
Hickman	Staff Development Agendas and Sign in Sheets.			$\checkmark$
S. Harrell	Staff Development Agendas and Sign in Sheets.	$\checkmark$	$\checkmark$	$\checkmark$
Hickman	PLC Written Plan and Manual	~	$\checkmark$	
	Hickman Hickman S. Harrell Hickman S. Harrell	HickmanStaff Development Catalog in Eduphoria, Focus Training Agendas.HickmanStaff Development Catalog in Eduphoria, Focus Training Agendas.S. HarrellStudent Performance Data reflected in Staff Development Catalog offerings.HickmanStaff Development Agendas and Sign in Sheets.S. HarrellStaff Development Agendas and Sign in Sheets.	Hickman       Staff Development Catalog in Eduphoria, Focus Training Agendas.         Hickman       Staff Development Catalog in Eduphoria, Focus Training Agendas.         S. Harrell       Student Performance Data reflected in Staff Development Catalog offerings.         Hickman       Staff Development Agendas and Sign in Sheets.         S. Harrell       Staff Development Agendas and Sign in Sheets.	Hickman       Staff Development Catalog in Eduphoria, Focus Training Agendas.         Hickman       Staff Development Catalog in Eduphoria, Focus Training Agendas.         S. Harrell       Student Performance Data reflected in Staff Development Catalog offerings.         Hickman       Staff Development Agendas and Sign in Sheets.         S. Harrell       Staff Development Agendas and Sign in Sheets.

**Performance Objective 4:** By June 2017, implement reading initiatives designed to increase reading skills of all students as evidenced by 95% of students passing reading on grade level at the end of 2nd grade as measured by WRAP assessments.

Evaluation Data Source(s) 4: Campus/District reading needs assessment, Eduphoria lesson plans, Campus Staff Development.

#### **Summative Evaluation 4:**

Strategy Description	Staff Responsible	Evidence that Demonstrates Success	Formative Reviews				
			Oct	Feb	June		
1) Provide information to teachers and administrators about research- based programs available to promote the enjoyment of reading and the improvement of reading skills with sufficient books in the libraries to support the programs.	Rippy	Library Meeting Agendas, sign in sheets and school library budgets.			~		
State System Safeguard Strategy	Hickman	Master Schedules and School Budgets					
2) Provide time and materials for purposeful reading during the school day. [SG: Performance: ELL Writing/ELL SS]							
3) Provide information to teachers regarding special reading needs of dyslexia students.	Nelson	Records of the campus distribution of Student Accommodation Sheets.					
State System Safeguard Strategy	S. Harrell	Curriculum Documents in Eduphoria.					
4) Identify student reading levels to monitor reading improvement and align reading materials to their instructional level. (Grades K - 6) [SG: Performance: ELL Writing/ELL SS]					-		
State System Safeguard Strategy	Nelson	Staff Development Catalog, Meeting and Training Agendas and Sign					
5) Provide staff development opportunities about reading strategies		in Sheets.					
for at risk readers. [PBM] [SG: Performance: ELL Writing/ELL SS/Fed Limit Alt Assessments]	Funding Sources: State Compensatory Funds - \$43,573.00						
6) Provide library books and online resources to support all learning styles.	Rippy	Staff Development Catalog, Meeting and Training Agendas and Sign in Sheets.	٩		$\checkmark$		
$\checkmark$ = Accomplished $\checkmark$ =	= Considerable = Son	ne Progress = No Progress = Discontinue	1	1	•		

**Performance Objective 5:** During 2016-2017, provide an array of learning opportunities geared for gifted/talented and advanced placement students to meet unique needs and provide extended support services as measured by 100% passing STAAR at Level II: Satisfactory (Final Recommended) and 70% scoring Level III: Advanced in Reading and Math.

Evaluation Data Source(s) 5: Eduphoria lesson plans, GT inservice and projects, AP class success rates and grades.

#### **Summative Evaluation 5:**

Strategy Description	Staff Responsible	Evidence that Demonstrates Success	Formative Reviews			
	-		Oct	Feb	June	
1) Assist all campuses in the revision of their campus plans to confirm appropriate plans are included for advanced/gifted students.	Axel	Individual Campus plans				
2) Ensure that the G/T identification procedure remains free from bias.	Sermas	Demographic reports	$\checkmark$	$\checkmark$	$\checkmark$	
3) Continue/expand G/T Summer Exploration Camp opportunities. [P16]	Axel	Registration numbers	$\checkmark$	$\checkmark$	$\checkmark$	
4) Promote participation in local and regional AP/PreAP staff development and assist teachers with program design and curriculum development. [P16]	Sermas	Staff development sign in sheets; curriculum posted on the eduphoria system	$\checkmark$	~	$\checkmark$	
5) Continue AP/PreAP vertical team opportunities in all disciplines. [P16]	Sermas	Sign in sheets, listed workshop opportunities listed in the staff development catalog	$\checkmark$	$\checkmark$	$\checkmark$	
State System Safeguard Strategy6) Increase participation in Advanced Placement Programs in secondary schools for students in all subgroups. [P16] [SG:	Sermas	Demographic reports	~	$\checkmark$	$\checkmark$	
Performance: ELL Writing/ELL SS/Federal Limit Alt Assessment]	-					
7) Expand Texas Performance Standards in grades K-12.	Sermas	Number of school participation in the district wide GT showcase	$\checkmark$	$\checkmark$	$\checkmark$	
<ul> <li>8) Provide each Pre-AP math, science and English teacher in grades 6</li> <li>11 with a AP Institute and Laying the Foundation guide yearly.</li> <li>[Dell, P16]</li> </ul>	Sermas	Training Calendar, Staff Development Catalog, Sign in Sheets.	$\checkmark$	~	$\checkmark$	
9) Provide all Pre-AP/AP teachers with four training sessions annually. [Dell, P16]	Sermas	Training Calendar, Staff Development Catalog, Sign in Sheets.	$\checkmark$	$\checkmark$	$\checkmark$	
10) Administer the PSAT to all 10th grade students through yearly. [Dell, P16]	Sermas	Early Participation agreement with College Board	$\checkmark$	$\checkmark$	$\checkmark$	



**Performance Objective 6:** 100% of at-risk students will receive differentiated instruction designed to create success in the classroom and increase skills necessary to perform at or above the state average on state assessments.

Evaluation Data Source(s) 6: Teacher Self Reports Part II, Eduphoria lesson plans, and student grades.

#### **Summative Evaluation 6:**

Strategy Description	Staff Responsible	Evidence that Demonstrates Success	Formative Reviews		
			Oct	Feb	June
State System Safeguard Strategy           1) Provide staff development opportunities which offer effective	Goodwin	Staff development plans; at risk students' grades	<	>	>
instructional strategies, materials, and activities for the at-risk learner. [SG: Federal Graduation Rates]					
State System Safeguard Strategy	Nelson	RTI; student grades			
2) Campus intervention committees will develop plans for students failing a portion of the TAKS/STAAR test and students in danger of failing a subject area. [SG: Performance All/Federal Graduation Rates]					
3) Ensure the implementation of 504 accommodations for eligible students.	Nelson	Campus Reviews; 504 students' grades	<	$\checkmark$	$\checkmark$
State System Safeguard Strategy	Hickman	AWARE Reports, IAT Agendas, Data Meeting Agendas.		-	
4) Assist campuses in using data from TEKS-based assessments for early identification of individuals who might be at-risk of not mastering TEKS. [SG: Performance All/Federal Graduation Rates]			•	Y	-
State System Safeguard Strategy	Gallegos	Meeting Agendas and Logs		<	1
5) Increase collaboration and partnership with outside agencies to provide assistance to the student through at risk programs. [SG: Federal Graduation Rates]			×		×
State System Safeguard Strategy	Hickman	Edgenuity, Credit Recovery, Extended Day/Year, Dual Credit Data	./	./	
6) Implement research-based programs designed to accelerate student learning. [PBM] [SG: Performance All/Federal Graduation Rates]			•	V	-
State System Safeguard Strategy	Hickman	Edgenuity, Credit Recovery, Extended Day/Year	1	1	
7) Organize required acceleration classes for STAAR failures based on current year data. [SG: Performance All/Federal Graduation Rates]			Y	V	

State System Safeguard Strategy	Hickman	Standardized district extended year curriculum and assessments.			1	
8) Provide intervention services through intervention and extended year programs incorporating TEKS requirements based on current year data. [SG: Performance All]	Funding Sources: State Compensatory Funds - \$2,385,000.00					
9) Evaluate effectiveness of alternative education settings and make recommendations for changes.	Stallings	Recidivism data	$\checkmark$	$\checkmark$		
10) Establish a transition plan at each campus to support students returning from alternative settings and include counselors, parents and support personnel in the process.	Fullen	Transition Plan			$\checkmark$	
State System Safeguard Strategy	Gallegos	Logs, Agendas, and Sign in Sheets			1	
11) Provide additional and individualized support to parents of at-risk students. [SG: Performance All/Fed Graduation Rates]					Y	
State System Safeguard Strategy	K. McCarley	Student handbook and Program brochures.				
12) Communicate alternative education opportunities for students at risk of dropping out which include Tegeler, Community School and Virtual School. [SG: Fed Graduation Rates]						
State System Safeguard Strategy	Harrell	Transition plan documentation				
13) Incorporate the transition plan at each campus to support ELL students as they move from 4 to 5, 6 to 7, and 8 - 9th grade. [SG: Performance: ELL Writing/ELL SS/Fed Graduation Rates]						
14) Behavior Response Personnel utilized to assist with at-risk students.	Gallegos	Intervention, Agendas			$\checkmark$	
sudents.	Funding Sources: State Compensatory Funds - \$3,000.00					
$\checkmark$ = Accomplished $\checkmark$ =	= Considerable = So	me Progress = No Progress = Discontinue				

**Performance Objective 7:** During 2016-2017, all staff will receive professional development targeted to assist English language learners and ensure that their academic performance will equal or surpass that of the state's.

**Evaluation Data Source(s) 7:** Staff Development logs and agendas.

#### **Summative Evaluation 7:**

Strategy Description	Staff Responsible	Evidence that Demonstrates Success	Formative Reviews		
			Oct	Feb	June
State System Safeguard Strategy 1) Provide training and Spanish language materials for all teachers working with ELL students. Integrate spanish language books within the library collection. [PBM] [SG: Fed Graduation Rate/ELL Writing/ELL SS]	S. Harrell	Staff Development Catalog, Curriculum Documents in Eduphoria, Training Agendas and Sign in Sheets	~	~	~
State System Safeguard Strategy	S. Harrell	Professional Development Catalog	~	~	$\checkmark$
<ol> <li>Provide ESL and ELPS training opportunities for all teachers.</li> <li>[PBM] [SG: Fed Graduation Rate/ELL Writing/ELL SS]</li> </ol>					
State System Safeguard Strategy	S. Harrell	Staff Development Catalog, Curriculum Documents in Eduphoria, Training Agendas and Sign in Sheets			
3) Prepare bilingual/ELL students for an appropriate and timely transition. [PBM] [Performance: ELL Writing/SS					
4) Evaluate/revise district-wide guidelines and recommendations for appropriate participation of recent immigrants within the State Assessment Program.	Gallegos	AWARE Data, Student Schedules			$\checkmark$
State System Safeguard Strategy	S. Harrell	Staff Development Catalog, Curriculum Documents in Eduphoria, Training Agendas and Sign in Sheets			٩
5) Establish clear, high expectations for curriculum serving recent immigrants. [SG: Federal Graduation Rates]					
State System Safeguard Strategy	S. Harrell	Staff Development Catalog, Curriculum Documents in Eduphoria,			
6) Communicate and implement the ESL scope and sequence at all grade levels. [SG: Performance: ELL Writing/ELL SS]		Training Agendas and Sign in Sheets			
State System Safeguard Strategy	S. Harrell	Staff Development Catalog, Curriculum Documents in Eduphoria,			
7) Provide staff development opportunities to incorporate specific strategies which support recent immigrants. [SG: Federal Graduation Rates]		Training Agendas and Sign in Sheets			
$\checkmark$ = Accomplished	= Considerable	ne Progress = No Progress X = Discontinue			

**Performance Objective 8:** During the 2016-2017 school year, each campus will sustain a focus on maintaining a safe and disciplined environment conducive to student learning and employee effectiveness as measured by 100% of all staff receiving training in the District's behavioral/safety initiatives.

**Evaluation Data Source(s) 8:** Campus plans and meeting agendas.

Strategy Description	Staff Responsible	Evidence that Demonstrates Success	Format Review		
			Oct	Feb	June
<b>State System Safeguard Strategy</b> 1) Provide training in Positive Behavior Interventions & Supports	Rodriguez	Reduction in discipline referrals, staff development sign in sheets, calendar			$\checkmark$
(PBIS) strategies with campus staff using Safe/Civil Series & Conscious Discipline. [SG: Performance All]	Funding Sources: State C	Compensatory Funds - \$5,000.00			-
2) Provide training in behavior management.	Rodriguez	Staff Development Calendar, Sign in sheets			$\checkmark$
	Funding Sources: State C	ompensatory Funds - \$2,000.00			
3) Provide mediation, conflict resolution, bullying and Conscious Discipline training opportunities for students and staff under the direction of the District Behavior Intervention Response Team (BIRT). Bullying occurs when a student or group of students exploits an imbalance of power between the student perpetrator who is engaging in bullying and the student victim through written or verbal expression, expression through electronic means, or physical conduct that occurs on school property, at a school-related activity, or in a vehicle operated by the District and that: has the effect or will have the effect of physically harming a student, damaging a student's property, or placing a student in reasonable fear of harm or is sufficiently severe, persistent, and pervasive enough that the action or threat creates an intimidating, threatening, or abusive educational environment for a student. The complete policy can be found at FFI (Local).		Staff Development Calendar, Sign in sheets			~
4) Assist campuses with the creation of individualized safety crisis management plans, including safety drills.	T McCarley	Crisis Handbook implementation			
5) Provide training and implement effective strategies through Safe and Civil Schools to reduce inappropriate behavior.	Gallegos	Professional Development Catalog, Training Agendas, and Sign in Sheets.			$\checkmark$
6) Provide Gang Awareness training and Character Education programs	Gallegos, Chief Russell	Professional Development Catalog, Training Agendas, and Sign in Sheets.			

7) Provide Drug Awareness Resistance Education (DARE).	Gallegos	Professional Development Catalog, Training Agendas, and Sign in Sheets.	$\checkmark$
8) Provide staff development to teachers, administrators and support staff on the district's dating violence policy, discrimination, and harassment. See full policy at FFH (Local.) Dating violence occurs when a person in a current or past dating relationship uses physical, sexual, verbal, or emotional abuse to harm,threaten, intimidate, or control the other person in the relationship. Dating violence is considered prohibited harassment if the conduct is so severe, persistent, or pervasive that the conduct: affects a student's ability to participate in or benefit from an educational program or activity, or creates an intimidating, threatening, hostile, or offensive educational environment; has the purpose or effect of substantially or unreasonably interfering with the student's academic performance; or otherwise adversely affects the student's educational opportunities.	Gallegos	Professional Development Catalog, Training Agendas, and Sign in Sheets.	
State System Safeguard Strategy	Gallegos	Professional Development Catalog, Training Agendas, and Sign in	
9) Utilize behavior specialists to provide intervention strategies and develop an Intervention Plan for students with chronic misbehaviors. [SG: Performance All]		Sheets.	•
10) Provide comprehensive staff development to counselors on multiple forms of childhood abuse (including sexual abuse), identification, reporting procedures, ways to assist and related laws regarding disclosure. The training includes handouts for teachers and other campus personnel who may be outcry witnesses. Beginning 2013-2014, all campus employees will be provided information related to sexual and other forms of abuse during annual online training.	K. McCarley	TEA Annual Character Education Survey, Campus Improvement Plans	
11) Training provided in suicide prevention for Counselors with a focus on how to assess level of risk, how to refer parents to community resources, and information to share with staff regarding signs that students may be at risk for suicide. http://www.texassuicideprevention.org	R Harold	Counselors submit the number of students assessed at medium and high risk	~
12) Powerpoint utilized for suicide assessment and prevention is available to all counselors on Eduphoria Formspace.	R Harold	www.mhatexas.org participation	$\checkmark$
13) Utilize the Excel Academy for academic needs of JJAEP students.	Stallings	Report Cards	$\checkmark$
14) Expand volunteer staff development opportunities for CPR training and responding to classroom emergencies.	Massey	Eduphoria Survey	$\checkmark$
15) Provide training for all employees on Bloodborne Pathogens, Child Abuse Overview, Diabetes, Anaphylaxis, and Hazardous Materials.	Weisedel	Eduphoria Surveys, Sign In Sheets	$\checkmark$



**Performance Objective 9:** By June 2017, coordinated school health plans will be implemented to include activities to increase student and parental awareness of healthy living practices.

Evaluation Data Source(s) 9: Campus staff development logs, meeting agendas, campus plans, Eduphoria lesson plans

Strategy Description	Staff Responsible	Evidence that Demonstrates Success		Formative Reviews				
			Oct	Feb	June			
1) Provide annual staff development for instructional and administrative staff to ensure consistent implementation of district wide and campus wide coordinated school health initiatives.	Tevis	Staff development documentation, campus developed plans		$\checkmark$	$\checkmark$			
2) Coordinate a campus health advisory committee to develop and support coordinated school health goals and objectives to ensure that they are implemented	Tevis	Complete the School Health Index and develop action steps for needed improvements						
3) Develop a monitoring system that will evaluate the level of implementation and effectiveness of coordinated school health initiatives on a yearly basis	Tevis	Review School Health Index action steps Active Life Movement monitoring report						
4) Provide Fitnessgram Data for instructional planning	Tevis	Provide Fitnessgram scores on pre/post tests for PE teachers to use for instructional planning	>	$\checkmark$	$\checkmark$			
5) Design district calendar and campus master schedules to allow for district wide and campus based coordinated school health programs and activities.	Tevis	Meeting Documentation, Campus Plans developed						
6) Provide Parent Education Opportunities for coordinated school health at each campus	Tevis	Meeting Agendas and Sign in Sheets	>	$\checkmark$	$\checkmark$			
7) Implement a District Wellness Compliance Policy	Tevis	Compliance Report						
Accomplished	- Considerable	ne Progress = No Progress = Discontinue						

Performance Objective 10: Pasadena ISD will be in 100% compliance with all state and federal regulations.

**Evaluation Data Source(s) 10:** Summative Evaluation: Campus staff development logs, meeting agendas, campus plans, Eduphoria lesson plans.

Strategy Description	Staff Responsible	Evidence that Demonstrates Success	Formative Revie				
Strategy Description			Oct	Feb	June		
1) The Student Code of Conduct is developed and revised annually.	Fuqua	Student Code of Conduct		>	X		
2) Annual training of DEC members is conducted	Goodwin	Sign in sheet, Training posted	<	<	$\checkmark$		
3) Establish opportunities for student and community collaboration in campus/district decision making.	Goodwin	DEC/SBDM membership and minutes	$\checkmark$	$\checkmark$	$\checkmark$		
$\checkmark = \text{Accomplished} = \text{Considerable} = \text{Some Progress} = \text{No Progress} \times = \text{Discontinue}$							

**Performance Objective 11:** During 2016-2017 the district will develop research based K-12 grading policies and procedures that link student assessment to mastery of student expectations.

# Evaluation Data Source(s) 11: Completion of revised Grading Policy

Strategy Description	Staff Responsible	Evidence that Demonstrates Success		ive vs	
			Oct	Feb	June
1) Establish district wide grading standards that are linked to student expectations and are based on best practices. [1.10.1] [1.10.2]	Hickman	Meeting and training agendas, sign in sheets, revised student report cards.			
2) Record grades that accurately communicate mastery or non mastery on a specific student expectations. [1.10.3]	Hickman	Revised student report cards.	٩		
3) Develop grade and/or content specific grading rubrics. [1.10.4]	Hickman	Integration of state and/or district created writing rubrics in district curriculum documents.			
4) Establish district guidelines regarding the appropriate use of homework. [1.10.5]	Hickman	District grading policies, procedures, regulations and student handbook.			
5) Establish district wide grade and/or content appropriate retest standards. [1.10.6]	Hickman	District grading policies, procedures, regulations and student handbook.			
State System Safeguard Strategy 6) Using an RTI model, students on secondary campuses will have the opportunity to master course content resulting in recovery of the summative course grade for every grading period. [1.10.8] [SG: Fed Limit Alt Assessments]	Hickman	Edgenuity reports and credit recovery reports.	~	~	<ul> <li>Image: A start of the start of</li></ul>
State System Safeguard Strategy	Hickman	IAT Process/PIE	-/	./	
7) Using an RTI model, elementary and middle school students who are failing the grade level will be identified for and receive appropriate interventions in a timely manner. [SG: Performance All]			×	Y	
Accomplished	= Considerable = Sor	ne Progress = No Progress = Discontinue			

Performance Objective 12: During 2016-2017, increase the district's attendance rate to 96% or above for all students.

# Evaluation Data Source(s) 12: AEIS Report, Attendance Data

Strategy Description	Staff Responsible	Evidence that Demonstrates Success	Formative Reviews		
			Oct	Feb	June
State System Safeguard Strategy 1) Utilize campus intervention programs (CIS) to provide specific strategies for students with potential attendance problems. CIS provides services to 15 campuses during the school day and 2 campuses for after school programs. [SG: Fed Graduation Rate]	Fuqua	Improved attendance, Fewer Dropouts, Completion Rates			<b>~</b>
2) Investigate actions to support campuses in improving attendance rates. (Truancy Prevention Plan) [SG: Federal Graduation Rate]	Burt	Number of completed Truancy Prevention Measures as identified in the RaaWee K12 Truancy Software			
State System Safeguard Strategy 3) Implementation of Drop Out Recovery Grant strategies. [SG: Fed Graduation Rate]	Swan	Number of Graduates served by the grant			<
State System Safeguard Strategy           4) Review strategies for tracking students (leavers) who have withdrawn from school. [SG: Federal Graduation Rate]	Boyd	Monitoring Reports, Walk for Success at Intermediate and High School levels	$\checkmark$		<
5) Provide attendance incentives at all levels.	Fullen	Increase in attendance rates			$\checkmark$
Accomplished	= Considerable	ne Progress = No Progress = Discontinue			

**Performance Objective 13:** By August, 2017, all PISD schools will collaboratively work with the District Special Education Office to ensure that all the needs of each student are being met including 100% compliance with all federal and state requirements.

**Evaluation Data Source(s) 13:** District Special Education Guidelines, Inservice by Special Education Department to district staff, ARD paperwork

Strategy Description	Staff Responsible	Evidence that Demonstrates Success	Formati Review		
			Oct	Feb	June
1) Monitor Admission, Review and Dismissal (ARD) paperwork to ensure IDEA transition components are addressed during the ARD process.	Barrett	Central Office Special Education Staff have conducted Internal Audits at schools throughout the year; when noncompliance was found, corrective action plans were put in place and campus administrators were contacted. Internal audits indicate increased knowledge in the area of transition and other compliance components. Evidence - calendar of audits, training sign in sheets; email communications with campuses			
2) Monitor Special Education evaluations to ensure initial referrals to special education are conducted within appropriate timelines.	Barrett	Central Office Special Education Staff have reviewed all initial timeline data on a weekly basis to determine progress with compliance Indicators 11 and 12 under State Performance Plan. Evidence - Encore Initial Evaluation Report Data.			
State System Safeguard Strategy 3) Provide staff development opportunities for teachers working with special education students experiencing reading difficulties. [SG:ELL SS]	Barrett	The Special Education Department has a provided staff development to all elementary and middle school campuses to ensure that each resource reading teacher has been trained Project Read (research based reading training). In addition, technical assistance has been provided throughout the school year for all teachers that received the training. The high percentage of teachers trained as well as feedback from survey and on site technical assistance indicates teachers have increased their skills in the area of reading instruction with students with disabilities. Evidence - Sign in sheets, Technical Assistance Consultant Recommendations, Surveys.			
4) Campuses will work collaboratively with the District Special Education Office to ensure initial evaluations to determine special education eligibility are completed within the required timelines.	Barrett	Central Office staff have provided detailed information to Principals on a quarterly basis regarding the Initial Evaluations that have been requested in an effort to assist campuses in meeting required timelines for initial evaluations and ARD meetings on their campuses. Evidence - Sign in Sheets from trainings; Emails and Procedural updates in Special Education Handbook.			

5) Campuses will follow district procedures regarding parental request for special education evaluation.	Barrett	Central Office Special Education Department conducted training at the beginning of the school year to all principals, evaluation staff and Intervention Team Chairs. The district has been in compliance as indicated by zero instances of parent complaints. Evidence - Sign in Sheets from training; "0" parent complaints from TEA.		
State System Safeguard Strategy 6) Campuses will work collaboratively with the District Special Education Office to document appropriate State Assessment Decision-Making Process for students with disabilities by (1) use of data from progress monitoring. CBAs, etc. to make determinations regarding state assessment and ensure progress, (2) ensure ARD Document clearly delineates the need for STAAR M/STAAR Alt (ie.,PLAFFs, IEPs, deliberations) and (3) utilizing TEA required STAAR Modified an STAAR Alternative Participation Requirement forms. [SG: Federal Limit Alt Assessments]	Barrett	Central Office Special Education Department conducted training to all Principals, Evaluation staff members and ARD Liaisons; Central Office Special Education Department conducted random audits at campuses to determine compliance. Data indicates increased documentation in the ARD documents regarding TAKS M participation and data based decision making.Evidence - Audit review logs; sign in Sheets from Trainings.		
7) Campuses will work collaboratively with the District Special Education Office to ensure compliance with Senate Bill 1196 dealing with Restraint Training and Texas Behavior Support Initiative requirements.	Barrett	Central Office Special Education Office provided training and guidance to campus administrators to ensure compliance with SB 1196. Evidence - Communications with Principals; Staff Participation in CPI sign in sheets.	(	
8) Campuses will follow district policy to ensure students with disabilities have access to facilities.	Barrett	Central Office Special Education Office provided training and guidance to campus administrators to ensure students with disabilities have access to facilities. Campus Principals ensure that written plans as appropriate for for students with disabilities to ensure access. Central Office Staff Reviewed Written Plans from High Schools.	(	
State System Safeguard Strategy 9) Campuses will follow district procedures in addressing Transition requirements for students with disabilities. [SG: Fed Grad Rate]	Barrett	Central Office Special Education Staff have conducted Internal Audits at all 5 High Schools throughout the year; when noncompliance was found, corrective action plans were put in place and campus administrators were contacted. Internal audits indicate increased knowledge in the area of Transition. Intermediate campuses were provided with ongoing training in the area of Transition to ensure compliance in this area. Evidence - Sign in Sheets, audit documentation.		
10) Provide training for all teachers working with students with disabilities.	Barrett	Sign in sheets, Classroom walk-throughs		
11) Campus will review student data on an individual basis and consider the least restrictive environment prior to placing students in a special education setting.	Barrett	Central office Special Education staff will review campus LRE data on a quarterly basis.		
12) Provide staff development to special education teachers, administrators and support staff to ensure IDEA required transition components are implemented appropriately for students with disabilities.	Barrett	Staff Development Opportunities, agenda's, sign in sheets	(	

13) Provide additional personnel and training to assist teachers in	Gallegos	Staff Development, agendas, sign in sheets, survey results			$\checkmark$	
meeting the needs of special populations. [1.4.5]	Funding Sources: 211 - T	itle 1 A - Economically Disadvantaged Stude - \$0.00	•			
State System Safeguard Strategy	S. Harrell	Classroom walk-throughs, sign in sheets				
14) Implement Sheltered Instruction Observation Protocol (SIOP) training at campuses.[SG: Performance All]						
State System Safeguard Strategy	Barrett	ARD minutes				
15) Campus has reviewed the previous year state assessment scores for each student with a disability. If the student did not perform satisfactorily on their state assessment test for any subject, an ARD committee will be held within 4 weeks, or as soon as possible, to discuss Accelerated Instruction/Intensive Program of Instruction. [SG: Performance All/Fed Grad Rate]						
$\checkmark$ = Accomplished = Considerable = Some Progress = No Progress = Discontinue						

Performance Objective 14: Student and teacher access to technology will increase across PISD according to the District Technology Plan.

Evaluation Data Source(s) 14: District Technology Plan implementation schedule and completion documentation.

Stratogy Description	Staff Daspansible	Evidence that Demonstrates Success	Formative Revi		
Strategy Description	Staff Responsible	Evidence that Demonstrates Success	Oct	Feb	June
1) Develop procedures and guidelines for the management of the student learning and storage management solution [7.2.3]	Allen	Technology Task Force Meeting Minutes, sign-in sheets, agendas, High School Technology Liaison Round Table minutes, procedures/guidelines documents posted in Technology Handbook.			
2) Student Storage Solution Task Force Committee develops guidelines and best practices for student storage including examples of appropriate instructional use and implements at model schools. [7.2.1, 7.4.1, 7.4.2]	Allen	Technology Task Force Meeting Minutes, sign-in sheets, agendas, procedures/guidelines documents posted in Technology Handbook			
3) The district wide technology committee will determine types of equipment needed to set a minimum requirement for all classes based on the "21st century classroom" [7.5.2]	Allen	District Technology Plan			
4) The district wide technology committee will present a list of needed equipment along with phase one acquisition plan to the Superintendent, Cabinet and Board [7.5.3]	Allen	Bond Proposal and Passage			
5) The technology committee will present a plan to the Superintendent and Cabinet for the additional resources needed to provide the desired support level for all locations. [7.7.2]	Allen	Technology Plan			
6) Start the process of developing protocols and prerequisites for each job classification that will support integration of technology into the curriculum and coaching Connect personalized learning. [7.8.1]	Vallet-McWilliams	Technology Task Force meeting minutes, sign-in sheets, agendas, procedures/guidelines documents posted in Technology Handbook			
7) Research the readiness of Pasadena ISD to implement online assessments at all levels for a variety of assessments. [7.9.2]	Allen	Infrastructure Report, Technology Inventory, Technology Task Force Minutes			
8) Increase the integration of technology into instruction, curriculum and assessment, PK-12 as outlined in the District Technology Plan	Vallet-McWilliams	Teacher PDAS, Professional Development (reports from PD management software), Pasadena Technology Competency, Teacher and Campus STar Chart, Blended online courses, Lesson Plans (curriculum management application)			
9) Ensure that all teachers have access to adequate technology in the implementation of TEKS/STAAR requirements.	Vallet-McWilliams	Inventory Report, STaR Chart, T3 Grant Report		$\checkmark$	X

10) Implement a seamless integration of technology through implementation ready model lessons.	Allen	Lesson utilization		
$\checkmark$ = Accomplished	= Considerable = So	me Progress = No Progress = Discontinue		

**Performance Objective 1:** During 2016-2017, all high school students will be provided with various options for obtaining course credits utilizing technologically based delivery systems including opportunities to earn college credit prior to graduating from high school.

Evaluation Data Source(s) 1: Credit class documentation at each high school, Technology delivery system report, and Student surveys

Strategy Description	Staff Responsible	Evidence that Demonstrates Success	Formative Reviews				
			Oct	Feb	June		
1) Establish an early college high school where students would graduate with a high school diploma and an Associate's Degree at each campus high school. [2.1.1 - 2.1.72]	Hickman	Student Records					
State System Safeguard Strategy           2) Provide virtual alternatives for core, elective, and enrichment           courses at all levels in order to provide access to a flexible           environment. (CR 7.1.) [2.2.1] [SG: Fed Grad Rate]	Benner	Texas Virtual School Network Course Catalog, Pasadena Virtual School Course Catalog					
3) Develop and conduct a needs assessment to determine additional courses to be offered by the Pasadena Virtual School. [2.3.1]	Benner	Virtual Education Needs Assessment Survey					
4) Develop and conduct an internal marketing program to spread awareness of the courses offered by the Texas Virtual School Network and the Pasadena Virtual School. [2.3.2]	Benner	Social Networking Site, State-Wide marketing communication, i.e. Pasadena Virtual School Flyer, District-wide publications					
5) Setup communication and course content delivery system for a personal technology device [2.10.5]	Allen	Learning Management Student Accounts, i.e. Blackboard, Moodle, Schoology			١		
6) Provide a device to all students grades 7-12 with 24/7 access. [2.10.1]	Allen	Blended courses, student projects					
7) Develop guidelines for student procedures for a personal technology device [2.10.8]	Allen	Guidelines published in Technology Handbook	٩		١		
State System Safeguard Strategy 8) Investigate scheduling options available to campuses. [2.8.1] [SG: Fed Grad Rate]	Hickman	Committee Sign In Sheets, Agenda	$\checkmark$	$\checkmark$	$\checkmark$		
<b>State System Safeguard Strategy</b> 9) Hold two vertical planning meetings during the school year to strengthen content alignment. [2.8.2] [SG: Performance A;;]	Hickman	Agenda, Sign In Sheets, Administrative Council	~	~			

State System Safeguard Strategy	Allen	Gates Grant, Race to the Top						
10) Provide a more flexible and personal learning environment. [SG: Fed Grad Rate]					-			
State System Safeguard Strategy	Allen	Procedure development, Usage of service						
11) Provide free home internet access for all students. [SG: Performance All/Fed Grad Rate]								
$\checkmark$ = Accomplished $\checkmark$ = Considerable $\checkmark$ = Some Progress $\checkmark$ = No Progress $\checkmark$ = Discontinue								

**Performance Objective 2:** By August, 2017, the PISD Community School will provide flexible learning opportunities for students to increase graduation rates.

Evaluation Data Source(s) 2: Graduation rates, Completion rates, Community School schedule, and GED information.

Strategy Description	Staff Responsible	<b>Evidence that Demonstrates Success</b>	Form	ative I	Reviews			
Strategy Description			Oct	Feb	June			
State System Safeguard Strategy	A. Harrell	Number of credits recovered/graduation rate						
1) Community School will provide services to students with flexible					V			
school needs. [2.9.1] [SG: Fed Grad Rate]	Funding Sources: State C	ompensatory Funds - \$590,222.00						
2) Provide GED classes at Community School through Harris County Dept. of Education.	Swan	Student enrollment, Increased number of GED		<	X			
$\checkmark$ = Accomplished $\checkmark$ = Considerable $\checkmark$ = Some Progress $\checkmark$ = No Progress $\checkmark$ = Discontinue								

**Performance Objective 3:** During 2016-2017, all teachers will integrate technology resources to stimulate and support enhanced learning opportunities in the classroom.

Evaluation Data Source(s) 3: Positive increase in teachers' responses on the STaR Chart

Strategy Description	Staff Responsible	Evidence that Demonstrates Success	Formative Revi					
			Oct	Feb	June			
1) Increase the integration of technology into instruction, curriculum and assessment, PK-12 as outlined in the District Technology Plan.		Teacher PDAS, Professional Development (reports from PD management software), Pasadena Technology Competency, Teacher and Campus STaR Chart, Blended online courses, Lesson Plans (curriculum management application)						
2) Ensure that all teachers have access to adequate technology in the implementation of TEKS requirements.	Vallet-McWilliams	Inventory Report, STaR Chart, T3 Grant Report		<	X			
Accomplished = Considerable = Some Progress = No Progress = Discontinue								

Performance Objective 4: Students will annually receive information and guidance necessary to facilitate successful entry in post-secondary education.

Evaluation Data Source(s) 4: Kids to College Survey, Four Year Plans, Counselor Documentation

Strategy Description	Staff Responsible	Evidence that Demonstrates Success		ormat Review	
			Oct	Feb	June
1) Encourage more students to attend college by promoting College Career Nights and providing opportunities to visit college campuses.	Del Barrio	Flyer distribution, mail-outs, website postings, sign-in sheets, student surveys			$\checkmark$
2) Communicate information about college/career readiness and post- secondary opportunities to students and parents. [ AVID]	K. McCarley	District and campus College Now Coordinators to promote participation in higher education			$\checkmark$
3) Provide college entrance exam information to local media for public release.	Del Barrio	Press releases			$\checkmark$
4) Provide counselors with TSIA registration information to be included in student bulletins.	K. McCarley	Regular counselor training sessions/meetings, agendas			$\checkmark$
5) Encourage students to prepare for and register and take the PSAT, SAT, ACT and other college entrance exams in their junior year and senior year. Provide training on importance of and procedures related to college entrance exams.	K. McCarley	Campus activities, flyers, mail-outs, website postings			$\checkmark$
6) Provide campuses with data regarding student success in post- secondary institutions.	Summers	Dissemination of reports			$\checkmark$
State System Safeguard Strategy	A. Harrell	Increase in graduation rates, decrease in drop out rates			-/
7) Work with all five high schools to establish the Community School options and additional opportunities for flexible scheduling at the campuses. [3.5.1] [SG: Fed Grad Rates]					•
8) Provide opportunities for all students to participate in the Early Participation Program, the district will pay for the registration fee and administer the PSAT/NMSQT to tenth graders enrolled in high school.	Sermas	Campus schedules, Increased Numbers			~
State System Safeguard Strategy	Hickman	PGP plans in Mizuni			
9) Maintain Personal Graduation Plans for students in grades 6 - 12. [PBM][SG: Fed Grad Rates)					
10) Establish higher education promotion campaigns on each campus in grades K - 12. [3.2.9]	K. McCarley	Flyer distribution, campus calendars, mail-outs, announcements			$\checkmark$



**Performance Objective 5:** During 2016-2017, counselor's roles will be reorganized to effectively meet the needs of all students as evidenced by a restructured schedule.

Evaluation Data Source(s) 5: Counselor Role Reorganization, Implementation Schedule

Strategy Description	Staff Responsible	Evidence that Demonstrates Success		ormat Reviev						
			Oct	Feb	June					
1) Duties currently assigned to counselors will be evaluated and those that do not fall within the scope of the guidance and counseling program will be reassigned to other personnel. [3.3.4]	Hickman	Minutes from counselor reorganization committee, survey data, proposed counselor reorganization plan presented to Superintendent and Board of Trustees, June 2011								
State System Safeguard Strategy	Boyd	District calendar, agendas, sign-in sheets	1		1					
2) Provide counselors with training in the use of our in-district data management systems (Chancery & Mizuni) where graduation plans are housed. [SG: Fed Grad Rates]			×							
3) Establish an advisory committee of involved stakeholders to work with the district level counselors throughout the implementation process. [3.3.2]	Hickman	District calendar, agendas, sign-in sheets			$\checkmark$					
4) Train all counselors on the ASCA Guidance and Counseling Model. [3.3.8]	K. McCarley	Sign in Sheets								
5) Educate administrators and teachers at each campus about implementation plans, the role of the school counselor, and the data supported student achievement results that will occur as a result of fully implementing a comprehensive guidance and counseling program. [3.3.10]	K. McCarley	Minutes, Agendas								
Accomplished										

**Performance Objective 6:** By May 2017, all students will have been immersed in a literature and technology rich environment that will provide them with information related to 21st century career opportunities.

Evaluation Data Source(s) 6: Student understanding of Career Clusters, Career Day Information, and College Week Involvement

Strategy Description	Staff Responsible	Evidence that Demonstrates Success		ormat Review	
			Oct	Feb	June
1) Administer diagnostic/interest tests that give students, parents and teachers information about the students' abilities/talents and how these are applicable to career opportunities. [P16]	Wrobleski	Records of test administration, flyers, mail-outs to parents, report dissemination			~
State System Safeguard Strategy	Wrobleski	Kuder results and the generation of four year plans	./	./	1
2) Administer Grade 7/8 aptitude and interest test and share with school counselors. (Kuder). [P16] [SG: Fed Grad Rate]			•	Y	
3) Continue to provide support/materials/training for secondary counselors/teachers to facilitate career pathway development process and Programs of Study. [PBM, P16]	Wrobleski	Training agendas, handouts, sign-in sheets			~
4) Provide specialized professional development for teachers in licensures and certifications for CTE program.	Wrobleski	Training agendas, handouts, sign-in sheets			$\checkmark$
5) Provide students with real world experiences that explore a wide range of careers. [P16]	Hickman	Curriculum documents, training agendas, lesson plans, handouts, sign- in sheets, campus activities, campus calendars			$\checkmark$
6) Provide "Career Planning Video" to assist 8th grade students/parents with Career Development Process information. [P16]	Wrobleski	Video presentation, campus schedules			
7) Provide opportunity for students to attend Employability workshop. [P16]	Wrobleski	Training agendas, handouts, sign-in sheets			
8) Institute business/industry placement opportunities for Summer Teacher Job Shadowing/Curriculum Integration Project. [P16]	Wrobleski	Meeting agendas, employment records			
9) Provide opportunities for parents and students to investigate Apprenticeship programs. [P16]	Wrobleski	Meeting agendas, flyers, mail-outs, campus activities			
10) Provide general counseling opportunities to promote CTE classes and support struggling students. [PBM]	K. McCarley	Counselor records, student schedules, campus activities			$\checkmark$
11) CTE Director will offer labor market information for post graduation employment in pathways offered in Pasadena.	Wrobleski	Campus activities, flyers, mail-outs			

12) Market and promote CTE Pathway programs.	Wrobleski	Campus activities, flyers, mail-outs, assemblies			<			
13) Coordinate district level CTE coding system to reflect student program of study. [PBM]	Boyd	Coding reports			$\checkmark$			
14) Middle, intermediate, and high school students, teachers, counselors, and parents are informed about higher education admissions.	K. McCarley	College Nights, Sign in sheets	<	<	$\checkmark$			
$\checkmark$ = Accomplished = Considerable = Some Progress = No Progress = Discontinue								

# Goal 3: We will actively recruit, develop, and retain a highly qualified staff.

**Performance Objective 1:** By January, 2017, 100% of all professional and paraprofessional personnel hired will be Highly Qualified and support systems featuring training opportunities will be implemented to facilitate recruiting and retention of effective employees.

**Evaluation Data Source(s) 1:** Status Reports, Highly Qualified Annual Compliance Report, Job Fair documentation, and Staff Development Logs.

Stratogy Description	Staff Dage angible	Evidence that Demonstrates Success	Formativ		ive Reviews			
Strategy Description	Staff Responsible	Evidence that Demonstrates Success	Oct	Feb	June			
1) Provide support and staff development opportunities to increase skills in building relationships.	S. Harrell	Eduphoria	$\checkmark$	<	$\checkmark$			
2) Create salary schedules competitive with surrounding districts that reward longevity with significant pay increases at five year intervals for all employees. [4.1.1]	Palmer	On-going data analysis		<	X			
3) Reach the optimum number of possible candidates for employment for open district positions by advertising using the following media, including, but not limited to: on-line social networks and job posting services, print media, local and regional television stations, and district website. [4.2.1]	Palmer	HQ reports, Number of HQ applicants		~	X			
4) Maintain and improve the district-based alternative certification program by increasing service and support to teachers. [4.2.3]	Grossman	Campus Feedback, Sign in sheets						
r S a s s s s s s s s s s s s s s s s s s	Funding Sources: State Compensatory Funds - \$139,372.00							
5) Participate in recruiting and maintaining "Highly Qualified Teachers" by providing mentorship and staff development opportunities.	Palmer	Mentor Training, Stipends, Staff Development Sessions		<	X			
6) Provide Dual Language training opportunities for campus staff.	S. Harrell	Eduphoria, Sign In Sheets	$\checkmark$	<	$\checkmark$			
7) Provide supplemental materials and supplies for dual language teachers.	S. Harrell	Documentation that supplemental materials are utilized in classrooms	$\checkmark$	~	$\checkmark$			
State System Safeguard Strategy	S. Harrell	Examples of differentiated instruction seen during classroom walk-			Y			
8) Develop a staff development plan that provides differentiated levels of instruction for all instructional, administrative and support staff. [4.5.1] [SG: Performance All]		throughs.						
9) Implement Talent Ed-Recruit and Hire.	Palmer	New System is online and functioning, Software switched successfully		$\checkmark$	X			
10) Implement Employee Wellness program.	Palmer	Participate rates, Insurance Reports		$\checkmark$	X			



# Goal 4: We will use a culturally responsive approach to relentlessly pursue meaningful engagement with parental, business, and community stakeholders.

**Performance Objective 1:** By May 2017, a parental involvement program will be established and implemented at each campus and at the district level to increase collaborative partnerships and encourage all parents to be active partners in their children's education.

**Evaluation Data Source(s) 1:** A parental involvement program was developed and led by PISD personnel focusing on the achievement of the district's mission and goals.

Stratomy Description	Staff Deen angible	Evidence that Demonstrates Success	Form	native 1	Reviews
Strategy Description	Staff Responsible	Evidence that Demonstrates Success	Oct	Feb	June
State System Safeguard Strategy 1) Include parent education component in high school orientation programs. [SG: Fed grad Rate]	Gallegos	Participation rates, Orientation agenda			$\checkmark$
2) Provide parent education at all campuses on various topics. [SG:	Gallegos	Parent Logs			$\checkmark$
Fed Grad Rate]	Funding Sources: 211 - T	Title 1 A - Economically Disadvantaged Stude - \$0.00			
State System Safeguard Strategy 3) Investigate district's Truancy Prevention Plan [SG: Fed Grad Rate]	Burt	Number of completed Truancy Prevention Measures as identified in the RaaWee K12 Truancy Software			
<b>State System Safeguard Strategy</b> 4) Offer workshops for parents of students with dyslexia and related disorders as well as instructional intervention. [SG: Fed Grad Rate]	Nelson	Participation rates, Survey Results Compensatory Funds - \$5,950.00	$\checkmark$	$\checkmark$	$\checkmark$
5) Implement Give Me Five Parent Volunteer Partnership in English and Spanish	C. Parmer	Campus Documentation, Increased Parent Participation			X
6) Encourage and provide parent workshops at individual campuses	Gallegos	Agendas, Sign In Sheets			$\checkmark$
regarding reading with children, online resources and ebooks. [SG: Performance: ELL SS]	Funding Sources: 211 - T	Title 1 A - Economically Disadvantaged Stude - \$0.00			
7) Provide schools with information that can be utilized with students and parents in the interpretation of test results.	White	Campus logs	$\checkmark$	<	$\checkmark$
8) Encourage schools to provide educational resources for parents on their website.	Gallegos	Use of website, Number of postings			X
9) Provide instructional resources for parents to utilize at home with their child.	Gallegos	Agenda, Sign In Sheets, Online Resources			$\checkmark$

State System Safeguard Strategy	Gallegos	Agenda, Sign In Sheets		1
10) Provide opportunities for parents to attend grade level and/or content specific meetings to share expectations and strategies. [SG: Performance All]				
$\checkmark$ = Accomplished $\checkmark$ =	= Considerable	me Progress = No Progress = Discontinue		

Goal 4: We will use a culturally responsive approach to relentlessly pursue meaningful engagement with parental, business, and community stakeholders.

Performance Objective 2: Increase community involvement during 2016-2017 by a 5% expansion in partnerships and enhanced communication.

Evaluation Data Source(s) 2: Business, community, partners have increased.

Strategy Description	Staff Responsible	Evidence that Demonstrates Success	Formative Revi		
			Oct	Feb	June
State System Safeguard Strategy           1) Expand the "Walk for Success" to involve school, business, and community in dropout prevention. [SG: Fed Grad Rate]	T. McCarley	Reduction in drop out rates, number of student contacts made	$\checkmark$	<	$\checkmark$
2) Expand learning opportunities for students in school/community service.	T McCarley	Hours accumulated at each campus for community service			X
3) Promote student/parent/business involvement through volunteerism. (Volunteer programs on each campus are growing and soliciting volunteers.)	C. Parmer	Give Me Five Parent Volunteer Program; establishing new partnerships with businesses			$\checkmark$
4) Promote service organizations for students in school (Junior Optimists, Junior Rotarians, Student Council, etc.) As a result, community organizations recognize these students at community events.	Del Barrio	Campus Plans, Service Organization enrollment and attendance data			$\checkmark$
5) Provide opportunities for campuses to share existing/proposed incentives and recognition. (Board meetings, media, public venues)	Del Barrio	Partners in Pasadena Liaison campus representatives established and meet twice annually			$\checkmark$
6) Implement district spotlight and/or awards for exceptional service. (Vanguard, Volunteers of the Year, TOY, POY, Honor Wall)	Del Barrio	Volunteer awards to be given in June			$\checkmark$
7) Develop a marketing plan for business and community partners. [6.3.2; 5.1.2]	Del Barrio	Implementation of Marketing Plan			$\checkmark$
8) Plan and implement at least 1 new program to ensure the partnership with the community and business. [6.4.2] (Community members and business partners are honored with Volunteer Awards and recognized by the Board of Trustees.)	C. Parmer	Give Me Five Parent Volunteer Program			X
9) High school students participate in "Seniors Helping Seniors" to provide opportunities for students to assist senior citizens through Rebuilding Houston Together Partnership.	Wrobleski	Application of carpentry skills acquired at LP Card Center, positive verbal/written feedback from homeowners in the community, teenagers realizing the value of giving back to the community.			X
10) Implement "See to Succeed" program to meet student needs.	Massey	Number of students participating and receiving eye services, increased academic performance			$\checkmark$

11) Implement Project Saving Smiles and HCPHES Super Smiles Program.	Massey	Plan is established, Mutual Partnerships forms		~
$\checkmark$ = Accomplished	= Considerable = So	me Progress = No Progress = Discontinue		

**Performance Objective 1:** During the 2016-2017 school year, each campus will sustain a focus on maintaining a safe and disciplined environment conducive to student learning and employee effectiveness as measured by 100% of all staff receiving training in the District's behavioral/safety initiatives.

Evaluation Data Source(s) 1: Campus plans and meeting agendas.

Strategy Description	Staff Damarilla	Enderson that Demonstrator Success	Form	native ]	ve Reviews	
	Staff Responsible	Evidence that Demonstrates Success	Oct	Feb	June	
State System Safeguard Strategy1) Provide training in Positive Behavior Interventions & Supports(PBIS) strategies with campus staff using Safe/Civil Series &Conscious Discipline. [SG: Performance All	Rodriguez	Reduction in discipline referrals, staff development sign in sheets, calendar			$\checkmark$	
2) Provide training in behavior management.	Rodriguez	Staff Development Calendar, Sign in sheets			$\checkmark$	
3) Provide mediation, conflict resolution, bullying and Conscious Discipline training opportunities for students and staff under the direction of the District Behavior Intervention Response Team (BIRT). Bullying occurs when a student or group of students exploits an imbalance of power between the student perpetrator who is engaging in bullying and the student victim through written or verbal expression, expression through electronic means, or physical conduct that occurs on school property, at a school-related activity, or in a vehicle operated by the District and that: has the effect or will have the effect of physically harming a student, damaging a student's property, or placing a student in reasonable fear of harm or is sufficiently severe, persistent, and pervasive enough that the action or threat creates an intimidating, threatening, or abusive educational environment for a student. The complete policy can be found at FFI (Local).		Staff Development Calendar, Sign in sheets			X	
4) Assist campuses with the creation of individualized safety crisis management plans, including safety drills.	T McCarley	Crisis Handbook implementation			X	
5) Provide training and implement effective strategies through Safe and Civil Schools to reduce inappropriate behavior.	Gallegos	Professional Development Catalog, Training Agendas, and Sign in Sheets.			X	
6) Provide Gang Awareness training and Character Education programs.	Gallegos	Professional Development Catalog, Training Agendas, and Sign in Sheets.			$\checkmark$	
7) Provide Drug Awareness Resistance Education (DARE).	Gallegos	Professional Development Catalog, Training Agendas, and Sign in Sheets.			$\checkmark$	

8) Provide staff development to teachers, administrators and support staff on the district's dating violence policy, discrimination, and harassment. See full policy at FFH (Local.) Dating violence occurs when a person in a current or past dating relationship uses physical, sexual, verbal, or emotional abuse to harm, threaten, intimidate, or control the other person in the relationship. Dating violence is considered prohibited harassment if the conduct is so severe, persistent, or pervasive that the conduct: affects a student's ability to participate in or benefit from an educational program or activity, or creates an intimidating, threatening, hostile, or offensive educational environment; has the purpose or effect of substantially or unreasonably interfering with the student's academic performance; or otherwise adversely affects the student's educational		Professional Development Catalog, Training Agendas, and Sign in Sheets.		
opportunities. State System Safeguard Strategy	Gallegos	Professional Development Catalog, Training Agendas, and Sign in		
<ul><li>9) Utilize behavior specialists to provide intervention strategies and develop an Intervention Plan for students with chronic misbehaviors.</li><li>[SG: Performance All]</li></ul>		Sheets.		~
10) Utilizing JJAEP Excel Academy for academic needs of students assigned to JJAEP.	Stallings	Report Cards		$\checkmark$
Accomplished	= Considerable = So	me Progress = No Progress = Discontinue	·	

**Performance Objective 2:** By June 2017 develop a school counseling program that increases the percentage of time spent with students regarding academic, social and mental health needs.

**Evaluation Data Source(s) 2:** 

Strategy Description	Staff Responsible	Evidence that Demonstrates Success		Formative Reviews			
			Oct	Feb	June		
1) Training provided in suicide prevention for Counselors with a focus on how to assess level of risk, how to refer parents to community resources, and information to share with staff regarding signs that students may be at risk for suicide. http://www.texassuicideprevention.org	K. McCarley	Counselors submit the number of students assessed at medium and high risk			•		
2) Powerpoint utilized for suicide assessment and prevention is available to all counselors on Eduphoria Formspace.	K. McCarley	www.mhatexas.org participation					
3) Develop and implement an age appropriate and vertically aligned guidance curriculum PK-12.	K. McCarley						
$\checkmark$ = Accomplished $\checkmark$ = Considerable $\checkmark$ = Some Progress $\checkmark$ = No Progress $\checkmark$ = Discontinue							

Performance Objective 3: Develop a district-wide system to meet, manage, and respond to daily and emergent health care needs.

# **Evaluation Data Source(s) 3:**

Strategy Description	Staff Deepensible	Evidence that Demonstrates Success	Form	<b>Formative Reviews</b>			
	Staff Responsible	Evidence that Demonstrates Success	Oct	Feb	June		
1) Expand volunteer staff development opportunities for CPR training and responding to classroom emergencies.	Massey	Eduphoria Survey			$\checkmark$		
2) Utilize Eduphoria or small group training opportunities for all employees on Bloodborne Pathogens, Child Abuse Overview, Diabetes, Anaphylaxis, and Hazardous Materials	Massey	Eduphoria Surveys, Sign In Sheets			X		
3) Expand substitute nurse training program.	Weisedel	Survey, expanded attendance, feedback.			X		
4) Expand collaborative partnerships with nursing programs through preceptor programs.	Weisedel				X		
Accomplished	= Considerable = So	me Progress = No Progress = Discontinue	ł				

**Performance Objective 4:** By June 2017, district will sustain a focus on safety for all students and employees as measured by increased awareness and protocol implementation.

### **Evaluation Data Source(s) 4:**

Strategy Description	Staff Dasnansible	Evidence that Demonstrates Success	Form	<b>Formative Reviews</b>			
	Staff Responsible	Evidence that Demonstrates Success	Oct	Feb	June		
1) Provide ongoing training to campus and district crisis management teams	T. McCarley						
2) Establish protocols for safety procedures at field trips.	Del Barrio T. McCarley				X		
3) Provide opportunities for employees to be trained in personal safety.	T. McCarley						
4) Provide Raptor training to all campus personnel to focus on tracking, documenting and reporting volunteers, visitors, and other populations.	C Parmer	Review of Procedures, Training Sign In Sheets			X		
$\checkmark$ = Accomplished = Considerable = Some Progress = No Progress = Discontinue							

Performance Objective 5: By June 2017, establish programs to increase opportunities to foster patriotism, civic duty and global citizenship.

**Evaluation Data Source(s) 5:** 

Strategy Description	Staff Responsible	Evidence that Demonstrates Success	Form	ative Reviews		
	Stall Responsible	Evidence that Demonstrates Success	Oct	Feb	June	
1) Ensure utilization of resources to teach significance and protocols of state and national symbols, examine differences in cultures and experience civic duty responsibilities.	Hickman					
2) Provide support for student and staff participation in service learning opportunities.	Hickman				X	
Accomplished	= Considerable = Sor	me Progress = No Progress = Discontinue				

# Goal 6: We will promote an exemplary learning environment through the utilization of ancillary service departments that integrate established and innovative practices, standards, and systems.

Performance Objective 1: Utilize technological resources to streamline support services as evidenced by positive customer service responses.

Evaluation Data Source(s) 1: Customer Service Feedback, Survey Results

Strategy Description	Staff Dagnangibla	Evidence that Demonstrates Success	Form	<b>Formative Reviews</b>		
	Staff Responsible	Evidence that Demonstrates Success	Oct	Feb	June	
1) Create an efficient work order system.	Douglas	Feedback, Time Efficiency				
2) Research software to assist in problem solving in the field.	Douglas	Information Obtained, Next Steps Process Development				
3) Implement standard location software system for bus transportation.	Moore	Installation of Device			X	
Accomplished Example Considerable Example Some Progress </td						

**Goal 6:** We will promote an exemplary learning environment through the utilization of ancillary service departments that integrate established and innovative practices, standards, and systems.

**Performance Objective 2:** By June 2017, identify effective district operations and business processes to maximize efficiency as measured by customer service input.

### **Evaluation Data Source(s) 2:**

Strategy Description	Staff Responsible	Evidence that Demonstrates Success	<b>Formative Reviews</b>			
	Stall Responsible	Evidence that Demonstrates Success	Oct	Feb	June	
1) Create a support services cabinet comprised of leadership from ancillary support service departments.	T McCarley	Team Formation, Agendas			X	
2) Develop quality assurance standards and conduct regular quality assurance reviews.	Fornof	Data Collection			X	
$\checkmark$ = Accomplished $\checkmark$ = Considerable $\checkmark$ = Some Progress $\checkmark$ = No Progress $\checkmark$ = Discontinue						

**Goal 6:** We will promote an exemplary learning environment through the utilization of ancillary service departments that integrate established and innovative practices, standards, and systems.

Performance Objective 3: By June 2017, increase community and district awareness of ancillary support services.

**Evaluation Data Source(s) 3:** Events Hosted, Advertisement Development, Feedback

Strategy Description	Staff Dagnangibla	Evidence that Demonstrates Success	Form	Formative Reviews		
	Staff Responsible	Evidence that Demonstrates Success	Oct	Feb	June	
1) Create a marketing plan to showcase all support service departments.	Del Barrio	Brochure, Marketing Plan Production			$\checkmark$	
2) Establish parent orientation sessions related to bus transportation.	Moore	Agenda, Participation				
3) Install menu boards in school cafeteria to highlight nutrition, education, and wellness activities.	Harryman	Installation schedule completed by June			X	
4) Implement a local produce farm-to-school initiative.	Harryman	Campus review, Farm Fresh Fridays, Try It Tuesdays			X	
5) Install link to Child Nutrition web page on every district and school web page.	Del Barrio	Successful link installation				
6) Implement product testing and acceptability with students.	Harryman	Surveys, Student Feedback, Meal Viewer App			X	
Accomplished Considerable Some Progress No Progress Some Discontinue						

## **State System Safeguard Strategies**

Goal	Objective	Strategy	Description
1	1	2	Implement a graduated, content-specific reading and writing plan for all courses in grades Pre-K to 12. [SG: Performance SpEd Writing/ELL Writing]
1	1	3	Provide training for the writing and evaluating of authentic common assessments in a variety of formats including selected response items, constructed response items, performance based items, projects, experiments, and portfolios. [SG: Performance: SpEd Writing/ELL Writing]
1	1	6	Define explicit performance criteria by creating and using standardized rubrics for measuring responses for writing assignments and/or assessments all content areas. [SG: Performance: SpEd Writing/ELL Writing]
1	1	12	Provide staff with the training necessary to implement differentiated research based instructional strategies such as small group instruction, cooperative learning, curriculum compacting, use of leveled readers, and authentic projects. [1.4.2] [SG: Performance All]
1	1	13	Utilize a walk through checklist to monitor implementation of instructional strategies. [1.4.3] [SG: Performance All]
1	1	14	Build content area cadres (Focus Training) to share successful implementation of research based instructional practices on each campus. [1.4.4] [SG: Performance All)
1	1	15	Implement research based strategies, such as the Big Eight, on a daily basis that promote a variety of learner engagement techniques. [1.6.1] [SG: Performance ALL]
1	1	18	Implement Sheltered Instruction Observation Protocol (SIOP) Training on additional campuses. [Performance: SpEd Writing/ELL Writing]
1	2	2	Provide campuses with longitudinal data on the percentage of LEP students making progress towards English proficiency. [PBM] [SG: Performance All]
1	2	3	Assist campuses in analyzing the performance of ELL, Migrant, Homeless, and Special Education students on state and national assessments. [PBM] [SG: Performance/Graduation Rates/CAPS]
1	2	4	Provide staff development and assistance to campuses on how to utilize E Sped, the district's Special Education Individualized Education Program (IEP) software program. [SG: Fed Limit Alt Assessments]
1	2	5	Provide staff development opportunities for regular education teachers on the intervention and special education referral process. [SG: Fed Limit Alt Assessments]
1	2	7	Define explicit performance criteria by creating and using standardized rubrics for measuring responses for all writing assignments and/or assessments of all content areas. [1.2.1] [SG: Performance All]
1	3	1	Create an implementation system for comprehensive staff development with a timeline for follow-up support and accountability for district-wide initiatives. [1.7.2] [SG: Performance All/Fed Limit Alt Assessments]

Goal	Objective	Strategy	Description
1	3	4	Develop a staff development plan that provides differentiated levels of instruction for all instructional, administrative and support staff. [1.7.1] [SG: Performance All]
1	4	2	Provide time and materials for purposeful reading during the school day. [SG: Performance: ELL Writing/ELL SS]
1	4	4	Identify student reading levels to monitor reading improvement and align reading materials to their instructional level. (Grades K - 6) [SG: Performance: ELL Writing/ELL SS]
1	4	5	Provide staff development opportunities about reading strategies for at risk readers. [PBM] [SG: Performance: ELL Writing/ELL SS/Fed Limit Alt Assessments]
1	5	6	Increase participation in Advanced Placement Programs in secondary schools for students in all subgroups. [P16] [SG: Performance: ELL Writing/ELL SS/Federal Limit Alt Assessment]
1	6	1	Provide staff development opportunities which offer effective instructional strategies, materials, and activities for the at-risk learner. [SG: Federal Graduation Rates]
1	6	2	Campus intervention committees will develop plans for students failing a portion of the TAKS/STAAR test and students in danger of failing a subject area. [SG: Performance All/Federal Graduation Rates]
1	6	4	Assist campuses in using data from TEKS-based assessments for early identification of individuals who might be at-risk of not mastering TEKS. [SG: Performance All/Federal Graduation Rates]
1	6	5	Increase collaboration and partnership with outside agencies to provide assistance to the student through at risk programs. [SG: Federal Graduation Rates]
1	6	6	Implement research-based programs designed to accelerate student learning. [PBM] [SG: Performance All/Federal Graduation Rates]
1	6	7	Organize required acceleration classes for STAAR failures based on current year data. [SG: Performance All/Federal Graduation Rates]
1	6	8	Provide intervention services through intervention and extended year programs incorporating TEKS requirements based on current year data. [SG: Performance All]
1	6	11	Provide additional and individualized support to parents of at-risk students. [SG: Performance All/Fed Graduation Rates]
1	6	12	Communicate alternative education opportunities for students at risk of dropping out which include Tegeler, Community School and Virtual School. [SG: Fed Graduation Rates]
1	6	13	Incorporate the transition plan at each campus to support ELL students as they move from 4 to 5, 6 to 7, and 8 - 9th grade. [SG: Performance: ELL Writing/ELL SS/Fed Graduation Rates]
1	7	1	Provide training and Spanish language materials for all teachers working with ELL students. Integrate spanish language books within the library collection. [PBM] [SG: Fed Graduation Rate/ELL Writing/ELL SS]
1	7	2	Provide ESL and ELPS training opportunities for all teachers. [PBM] [SG: Fed Graduation Rate/ELL Writing/ELL SS]

Goal	Objective	Strategy	Description
1	7	3	Prepare bilingual/ELL students for an appropriate and timely transition. [PBM] [Performance: ELL Writing/SS
1	7	5	Establish clear, high expectations for curriculum serving recent immigrants. [SG: Federal Graduation Rates]
1	7	6	Communicate and implement the ESL scope and sequence at all grade levels. [SG: Performance: ELL Writing/ELL SS]
1	7	7	Provide staff development opportunities to incorporate specific strategies which support recent immigrants. [SG: Federal Graduation Rates]
1	8	1	Provide training in Positive Behavior Interventions & Supports (PBIS) strategies with campus staff using Safe/Civil Series & Conscious Discipline. [SG: Performance All]
1	8	9	Utilize behavior specialists to provide intervention strategies and develop an Intervention Plan for students with chronic misbehaviors. [SG: Performance All]
1	11	6	Using an RTI model, students on secondary campuses will have the opportunity to master course content resulting in recovery of the summative course grade for every grading period. [1.10.8] [SG: Fed Limit Alt Assessments]
1	11	7	Using an RTI model, elementary and middle school students who are failing the grade level will be identified for and receive appropriate interventions in a timely manner. [SG: Performance All]
1	12	1	Utilize campus intervention programs (CIS) to provide specific strategies for students with potential attendance problems. CIS provides services to 15 campuses during the school day and 2 campuses for after school programs. [SG: Fed Graduation Rate]
1	12	2	Investigate actions to support campuses in improving attendance rates. (Truancy Prevention Plan) [SG: Federal Graduation Rate]
1	12	3	Implementation of Drop Out Recovery Grant strategies. [SG: Fed Graduation Rate]
1	12	4	Review strategies for tracking students (leavers) who have withdrawn from school. [SG: Federal Graduation Rate]
1	13	3	Provide staff development opportunities for teachers working with special education students experiencing reading difficulties. [SG:ELL SS]
1	13	6	Campuses will work collaboratively with the District Special Education Office to document appropriate State Assessment Decision-Making Process for students with disabilities by (1) use of data from progress monitoring. CBAs, etc. to make determinations regarding state assessment and ensure progress, (2) ensure ARD Document clearly delineates the need for STAAR M/STAAR Alt (ie.,PLAFFs, IEPs, deliberations) and (3) utilizing TEA required STAAR Modified an STAAR Alternative Participation Requirement forms. [SG: Federal Limit Alt Assessments]
1	13	9	Campuses will follow district procedures in addressing Transition requirements for students with disabilities. [SG: Fed Grad Rate]
1	13	14	Implement Sheltered Instruction Observation Protocol (SIOP) training at campuses.[SG: Performance All]

Goal	Objective	Strategy	Description
1	13	15	Campus has reviewed the previous year state assessment scores for each student with a disability. If the student did not perform satisfactorily on their state assessment test for any subject, an ARD committee will be held within 4 weeks, or as soon as possible, to discuss Accelerated Instruction/Intensive Program of Instruction. [SG: Performance All/Fed Grad Rate]
2	1	2	Provide virtual alternatives for core, elective, and enrichment courses at all levels in order to provide access to a flexible environment. (CR 7.1.) [2.2.1] [SG: Fed Grad Rate]
2	1	8	Investigate scheduling options available to campuses. [2.8.1] [SG: Fed Grad Rate]
2	1	9	Hold two vertical planning meetings during the school year to strengthen content alignment. [2.8.2] [SG: Performance A;;]
2	1	10	Provide a more flexible and personal learning environment. [SG: Fed Grad Rate]
2	1	11	Provide free home internet access for all students. [SG: Performance All/Fed Grad Rate]
2	2	1	Community School will provide services to students with flexible school needs. [2.9.1] [SG: Fed Grad Rate]
2	4	7	Work with all five high schools to establish the Community School options and additional opportunities for flexible scheduling at the campuses. [3.5.1] [SG: Fed Grad Rates]
2	4	9	Maintain Personal Graduation Plans for students in grades 6 - 12. [PBM][SG: Fed Grad Rates)
2	5	2	Provide counselors with training in the use of our in-district data management systems (Chancery & Mizuni) where graduation plans are housed. [SG: Fed Grad Rates]
2	6	2	Administer Grade 7/8 aptitude and interest test and share with school counselors. (Kuder). [P16] [SG: Fed Grad Rate]
3	1	8	Develop a staff development plan that provides differentiated levels of instruction for all instructional, administrative and support staff. [4.5.1] [SG: Performance All]
4	1	1	Include parent education component in high school orientation programs. [SG: Fed grad Rate]
4	1	2	Provide parent education at all campuses on various topics. [SG: Fed Grad Rate]
4	1	3	Investigate district's Truancy Prevention Plan [SG: Fed Grad Rate]
4	1	4	Offer workshops for parents of students with dyslexia and related disorders as well as instructional intervention. [SG: Fed Grad Rate]
4	1	6	Encourage and provide parent workshops at individual campuses regarding reading with children, online resources and ebooks. [SG: Performance: ELL SS]
4	1	10	Provide opportunities for parents to attend grade level and/or content specific meetings to share expectations and strategies. [SG: Performance All]
4	2	1	Expand the "Walk for Success" to involve school, business, and community in dropout prevention. [SG: Fed Grad Rate]

Goal	Objective	Strategy	Description
5	1		Provide training in Positive Behavior Interventions & Supports (PBIS) strategies with campus staff using Safe/Civil Series & Conscious Discipline. [SG: Performance All
5	1	y y	Utilize behavior specialists to provide intervention strategies and develop an Intervention Plan for students with chronic misbehaviors. [SG: Performance All]

## **State Compensatory**

## **Budget for District Improvement Plan:**

Account Code	Account Title	Budget
6100 Payroll Costs		
199.11.823.024.905.6112.0000	6112 Salaries or Wages for Substitute Teachers or Other Professionals	\$100.00
199.11.699.024.699.6118.0000	6118 Extra Duty Stipend - Locally Defined	\$1,765,000.00
199.11.823.024.696.6118.0000	6118 Extra Duty Stipend - Locally Defined	\$85,000.00
199.11.823.024.698.6118.0000	6118 Extra Duty Stipend - Locally Defined	\$620,000.00
199.13.823.024.905.6118.0000	6118 Extra Duty Stipend - Locally Defined	\$1,000.00
199.13.882.024.882.6118.0000	6118 Extra Duty Stipend - Locally Defined	\$139,372.00
199.11.823.024.905.6141.0000	6141 Social Security/Medicare	\$3.00
199.13.823.024.905.6141.0000	6141 Social Security/Medicare	\$20.00
199.13.823.024.905.6146.0000	6146 Teacher Retirement/TRS Care	\$40.00
	6100 Subtotal:	\$2,610,535.00
6200 Professional and Contracted	Services	
<b>6200 Professional and Contracted</b> 199.95.012.028.012.6223.0000	Services 6223 Student Tuition - Other Than Public Schools	\$100,000.00
		\$100,000.00
199.95.012.028.012.6223.0000	6223 Student Tuition - Other Than Public Schools	
199.95.012.028.012.6223.0000         199.13.824.024.824.6249.0000	6223 Student Tuition - Other Than Public Schools         6249 Contracted Maintenance & Repair	\$2,000.00 \$12,800.00
199.95.012.028.012.6223.0000         199.13.824.024.824.6249.0000	6223 Student Tuition - Other Than Public Schools         6249 Contracted Maintenance & Repair         6291 Consulting Services	\$2,000.00 \$12,800.00
199.95.012.028.012.6223.0000         199.13.824.024.824.6249.0000	6223 Student Tuition - Other Than Public Schools         6249 Contracted Maintenance & Repair         6291 Consulting Services	\$2,000.00 \$12,800.00
199.95.012.028.012.6223.0000         199.13.824.024.824.6249.0000         199.13.823.024.905.6291.0000	6223 Student Tuition - Other Than Public Schools         6249 Contracted Maintenance & Repair         6291 Consulting Services	\$2,000.00
199.95.012.028.012.6223.0000         199.13.824.024.824.6249.0000         199.13.823.024.905.6291.0000         6300 Supplies and Services	6223 Student Tuition - Other Than Public Schools         6249 Contracted Maintenance & Repair         6291 Consulting Services         6200 Subtotal:	\$2,000.00 \$12,800.00 <b>\$114,800.00</b> \$12,000.00
199.95.012.028.012.6223.0000         199.13.824.024.824.6249.0000         199.13.823.024.905.6291.0000         6300 Supplies and Services         199.11.823.024.905.6329.0000	6223 Student Tuition - Other Than Public Schools         6249 Contracted Maintenance & Repair         6291 Consulting Services         6200 Subtotal:         6329 Reading Materials	\$2,000.00 \$12,800.00 <b>\$114,800.00</b>

199.11.823.024.905.6399.0000	6399 General Supplies		\$9,635.00
199.13.823.024.905.6399.0000	6399 General Supplies		\$1,000.00
199.13.824.024.824.6399.0000	6399 General Supplies		\$5,000.00
		6300 Subtotal:	\$36,560.00
		L. L	
6400 Other Operating Costs			
199.13.824.024.824.6411.0000	6411 Employee Travel		\$3,000.00
199.13.823.024.905.6411.0000	6411 Employee Travel		\$3,200.00
199.13.823.024.905.6495.0000	6495 Membership Fees		\$400.00
199.13.823.024.905.6497.0000	6497 Fees - Locally Defined		\$250.00
199.13.823.024.905.6499.0000	6499 Miscellaneous Operating Costs		\$150.00
		6400 Subtotal:	\$7,000.00

## Personnel for District Improvement Plan:

Name	Position	Program	<u>FTE</u>
D. Delaney	Aide	Recovery Intervention	1
D. Groce	Teacher	Math	1
J. Berry	Assistant Principal		1
L. Horodyski	Registrar		1
S. Guzman	Sec		1
S. Resendez	Clerk	Credit Recovery	1
T. Cave	Teacher	History	1

## Title I

### **Schoolwide Program Plan**

Title I, Part A funds, \$17,631,236.96 and 297 FTE's are used to upgrade the entire educational program in this Schoolwide district. Details for the identified needs are included in the Comprehensive Needs Assessment.

According to the 2013 data on Pasadena ISD, 79.5% of the students are economically disadvantaged.

The mission of Pasadena ISD, the gateway to unlimited opportunity for the youth of our culturally rich community, is to empower students to become accomplished, selfdirected, collaborative, lifelong learners, who boldly contribute to an increasingly complex and evolving world by engaging them in positive relationships, rigorous curriculum, and innovative meaningful experiences.

#### Title IA Improving Basic Programs

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Payroll	15,350,054.81
Staff Development/Contracted Services	331,139.30
Supplies and Materials Travel	1,438,041.45 177,001.39
Private Schools Indirect Cost	40,000.00 295,000.00
Title I C Migrant Program	366,841.62
Payroll	324,958.54
Staff Development/Contracted Services	14,154.54
Supplies and Materials Travel/Fees & Dues	18728.54 9,000.00

0

Title II A Class Size Reduction	1,422,699.00
Payroll	1,422,699.00

Title III A Ensuring High Academic Standards for Limited English Proficient and Immigrant Students

Payroll	1,194,684.05
Staff	
Development/Contracted	101,026.23
Services	
Supplies and Materials	314,042.37
Travel/Fees & Dues	53,853.45
Title III A Recent Immigrant	321,638.22
Title III A Recent Immigrant Payroll	321,638.22 94,804.30
C C	
Payroll	94,804.30

#### for Migrant Students 2016-2017

As part of the NCLB Consolidated Application for Federal Funding, Part 4 of the Title I, Part C Migrant Education Program schedule, the Priority for Service (PFS) Action Plan is a required Program Activity for the Migrant Education Program. Priority for Service students are migratory children who are failing, or most at risk of failing, to meet the state's challenging state academic content standards and challenging state student academic achievement standards, and whose education has been interrupted during the regular school year. [P.L. 107-110]

The Priority for Service Report on NGS must be used to determine who to serve first and foremost with MEP funds. Students are identified as PFS if they meet both of the following criteria:

	Criteria for 2016-2017			
Grades 3-12	Students who failed one or more sections of the TAKS, or are LEP Exempt, ARD Exempt, Absent or were not enrolled in a Texas school during the TAKS testing period for their grade level, including Ungraded (UG) or Out of School (OS) students; <b>and</b> have their school interrupted during the previous or current regular school year.			
Grades K-2	Students who are designated LEP in the Student Designation section of the New Generation System (NGS) Supplemental program Component, or have been retained, or are overage for their current grade level <b>and</b> have their school interrupted during the previous or current regular school year.			

The following template is provided as a resource for districts to help document efforts that are being conducted on behalf of Priority for Service students. It contains all of the required components as described in Part 4 of the NCLB Consolidated Application for Federal Funding, but also allows room for districts to add additional activities. Each district's plan must clearly articulate criteria for defining student success, including timelines for achieving stated goals and objectives.

**NOTE:** This tool can be obtained electronically in MS Word format from the regional ESC MEP Coordinator. Pasadena ISD Migrant Coordinator, Neitzy Retta.

#### 2016-2017 Priority for Service (PFS) Action Plan

Pasadena Independent School District

<b>Goal(s):</b> To identify and ensure that Priority for Service Migrant	Objective(s):
students have the same opportunity to meet the state content and student performance standards by providing instructional and support services that will ensure student success.	<ul> <li>100% of PFS students will have access to instructional opportunities and services.</li> <li>Priority for Service Migrant students will meet or exceed the state academic achievement standard (STAAR).</li> <li>Priority for Service students will be promoted to the next grade.</li> </ul>

Required Activities	Timeline	Person(s) Responsible	Documentation
On a monthly basis, run NGS Priority for Service (PFS) reports to identify migrant children and youth who require priority access to Migrant Education Program (MEP) services.	09/2016-8/2017	Abigail Ortega, NGS Specialist	PFS Reports
• Title I Migrant Coordinator will ensure that migrant students are given priority of services if they are failing or most at risk of failing to meet the states academic content standards and student achievement standards.	09/2016-8/2017	Neitzy Retta, Coordinator	PFS Reports
• Assign tutors to PFS migrant students for academic support when needed.	09/2016-8/2017	Neitzy Retta, Coordinator	PFS Reports Failure Reports Report Cards

<ul> <li>Monitor progress of migrant PFS students.</li> <li>Before the first day of school, develop a PFS Action Plan for set</li> </ul>	09/2016-8/2017	Abigail Ortega, NGS Specialist Neitzy Retta, Coordinator The plan must clearly an	Failure Reports Report Cards, Attendance Report
defining student success, including timelines for achieving state	d goals and objective	s.	
• Create Priority for Service Plan (PFS) according to TEA guidelines.	07/2016	Neitzy Retta, Coordinator	PFS Action Plan
•			
The PFS Action Plan must include the following:			
1. 1. When, in your school year calendar, the Title I Mi campus staff and parents the Priority for Service criteria	and updated NGS Pr		
• Disseminate Priority for Service (PFS) student lists to campu and MEP staff once a month	s 09/2016-8/2017	Abigail Ortega, NGS Specialist	Communicate with campus personnel via email, PFS Monthly Reports
Migrant Campus Case Managers Training	09/2016	Ana Gonzalez District Special Programs Counselor & Neitzy Retta Migrant Coordinator	Meeting Agenda, Email, Eduphoria sign up list

• Disseminate criteria for Priority for Service (PFS) status and PFS lists to campus and MEP staff	09/2016-8/2017	Specialist	Communicate with campus personnel via email, PFS Monthly Reports
1. 2. When, in your school year calendar, the district's T make home and /or community visits to update parents on	e	-	migrant school staff will
• Phone calls will be made to parent if student is failing at progress report period.	At the end of every Grading Cycle: Intermediate & High School every 6 weeks Elementary & Middle School every	Roxana Ascencio, NGS Specialist	Progress Reports Report Cards Phone Logs Mizuni Documentation
• Coordinate and document home visits to families of Priority for Service students who are in At-Risk report; provide updates regarding academic progress.	Grading Cycle:	Counselor	

### 2016-2017 Priority for Service (PFS) Action Plan

#### PASADENA INDEPENDENT SCHOOL DISTRICT

1. 3. How the district's Title I Migrant Coordinator will use NGS Priority for Service reports to give priority placements to these students in Migrant Education Program activities.				
• Evaluate student data – Assessments, Attendance, Grades, Credits and school interruption	09/2016-08/2017	Abigail Ortega – NGS	Assessments Data	
		Specialist;	Failure Reports	
		Roxana Ascencio, NGS Specialist	Progress Reports	
		Neitzy Retta,	Report Cards	
		Coordinator	Attendance Report	
			Academic Plan	
	09/2016-8/2017	Neitzy Retta,	Email notification to	
		Coordinator & Ana	campus administrative	
		Gonzalez, District	team, Meeting with PFS	
• Assign tutors to PFS students		Special Programs	tutor and campus, phone	
		Counselor	call logs, student academic	
			records	
• Provide tuition vouchers for credit accrual and acceleration	09/2016-8/2017	Neitzy Retta,	Special Programs Tuition	
		Coordinator	voucher, Student Academic	
			Graduation Plan, email and	
			phone logs to campus	
			staff, Partnership form with	
			Community School	

Assign a Migrant Campus Case Manager to each campus     Assign a Migrant Campus Case Manager to each campus     In the district's Title I Migrant Coordinator will	09/2016-8/2017	Neitzy Retta, Coordinator	Migrant student list Campus Case Manager designee form
instructional services, as well as social workers and commu	•		
• Migrant Coordinator will meet with community organization to establish partnerships. Annual Community Partners Forum		Neitzy Retta, Coordinator	Collaboration forms, Event Agenda and Schedule, list of partners
• Migrant Coordinator will meet with District Social Worker and District Special Programs Counselor to help meet the needs of PFS Migrant students	09/2016-8/2017	Neitzy Retta, Coordinator	Outlook Meetings, Emails, Phone logs,
• Migrant Coordinator will meet with Migrant Campus Case Managers to coordinate instructional support for Priority for Service students.	09/2016-8/2017	Neitzy Retta, Coordinator & Ana Gonzalez, District Special Programs Counselor	Outlook Meetings, Emails, Phone logs,

1.5 What federal state and least programs service Drie	with far Samiaa stud	anta?		
1. 5. what federal, state and local programs service Prio	1. 5. What federal, state and local programs service Priority for Service students?			
• Federal: The Texas Migrant Interstate Program (TMIP) assists with the inter/intra state coordination of records. The	09/2016-08/2017	Abigail Ortega – NGS	NGS Reports; Student transcript	
New Generation System (NGS) will be used to run reports and to view the secondary course history, partial grades, final grades, formal assessments and state-mandated tests.		Roxana Ascencio – NGS		
• Local: Students can accrue credits through Community School, credit by exam, Edgenuity and Virtual School Tuition- Based (VSD). In addition, tutorials will be provided to Priority for Services students. Through the credit accrual, students will have readily available opportunities for next grade promotion, and on-time graduation.	09/2016-08/2017	Neitzy Retta, Coordinator & Ana Gonzalez District Special Programs Counselor	Email/phone call notification to appropriate campus personnel and to parent; Student Academic Graduation Plan and transcript	
• The Title I Migrant Coordinator will include the PFS Action Plan in the District's Improvement Plan as a separate section appropriately labeled or identified (e.g., "Migrant PFS Action Plan" section), rather than integrating the action plan elements with other DIP sections that focus on other student population groups ( e.g., Bilingual, ESL, economically disadvantaged).	07/2016	Gloria Gallegos, Associate Superintendent of Special Programs	District Improvement Plan	

#### 2016-2017 Priority for Service (PFS) Action Plan

Pasadena Independent School District

Additional Activities	Timeline	Person(s) Responsible	Documentation
Supplemental Academic Support: Assign Tutors for Priority for Services students.	October 2016 and November 2016	Neitzy Retta, Migrant Coordinator, Ana Gonzalez District Special Programs Counselor	Tutorial Schedule, Tutor Log
Supplemental Saturday tutorials for Priority for Services students will be provided in the Spring semester.	November 2016 -May 2017	Roxana Ascencio, NGS Specialist & Neitzy Retta, Migrant Coordinator	Student Registration Forms, Tutorial Schedule, Student attendance
Special Programs Counselor will perform campus visit with PFS student throughout the school year.	09/2016-08/2017	Ana Gonzalez District Special Programs Counselor	Priority for Service Contact Student Log, Outlook Calendar, emails
Supplemental Summer Enrichment Camps geared towards academic, college and career readiness will be provided for Migrant students.	June 2017	Ana Gonzalez District Special Programs Counselor	Student Registration Forms, Summer Schedule, Student attendance

### **Ten Schoolwide Components**

#### 1: Comprehensive Needs Assessment

The PISD staff is involved in the process of creating a District culture that engages everyone in a data-driven process to produce a comprehensive needs assessment. Data sources and results are identified and closely analyzed by the staff. Analyses of this data then allows the staff to create an effective plan of action that will raise student achievement. As new data becomes available, it is analyzed and plans are modified accordingly.

The Comprehensive Needs Assessment in this document more fully explains the strengths and identified needs for Pasadena ISD.

#### 2: Schoolwide Reform Strategies

Pasadena ISD has chosen reform strategies that improve teaching and learning and that align with Campus Initiatives and Strategic Plan. All students are continuously held to the highest of standards. Teachers use effective instructional strategies that are based on scientific research. Pasadena ISD is constantly monitoring student performance through an assortment of programs and assessment data.

Please see the Comprehensive Needs Assessment for more information about the identified needs and District reform strategies.

#### **3:** Instruction by highly qualified professional teachers

Pasadena ISD is a Title I Schoolwide District, and prides itself on employing only highly qualified teachers and paraprofessionals. High quality professional development is a priority and enhances teacher's skills. When openings occur, an interview team works closely with the principal to ensure that the best candidates are selected. Pasadena ISD also makes the effort to call upon highly qualified substitute teachers when possible.

# 4: High-quality and ongoing professional development for teachers, principals, and paraprofessionals and, if appropriate, student services personnel, parents, and other staff

High-quality professional development is provided for all staff members at Pasadena ISD. The district's departments provide excellent training that directly aligns with both district and campus initiatives. The District and campus work to identify the skills of all staff in order to create mentors, trainers, and leaders. Professional development is based on the comprehensive needs assessment. Building capacity at District and Campus is accomplished by expecting staff members to train others when they attend professional development.

Please see the Comprehensive Needs Assessment for specific identified professional development needs.

#### 5: Strategies to attract highly qualified teachers

The district's human resources department does a great job recruiting high quality personnel and the systems they have in place enhance Pasadena's ability to recruit the best teachers. Hiring practices are done as a team approach and continues with a mentoring program to support teachers and staff new to Pasadena ISD. Pasadena has high standards for new teachers.

#### 6: Strategies to increase parental involvement

A Counselor/Parent Coordinator provides communication, information, and strategies to enhance parental involvement. They provide teachers with tools to encourage parental participation and work with parents to determine their needs and how the schools can respond. They support parents with technology training and parenting information.

#### 7: Plans for assisting preschool children in the transition from early childhood programs to elementary school programs

Pasadena's Prekindergarten, Head Start and PPCD teachers work closely with Kinder teachers in order to provide a smooth transition into Kindergarten. Students are assessed frequently and support is provided through Special Education, paraprofessionals or campus interventionists. The teachers also keep parents well-informed about their children's progress.

# 8: Measures to include teachers in the decisions regarding the use of academic assessments in order to improve the achievement of individual students and the overall instructional program

Pasadena follows the district's curriculum and assessment guidelines. The curriculum based assessments (CBAS), are a great tool to determine the level of students' academic achievement and progress. In grade levels where unit assessments are not appropriate, teachers use district-designed assessments. Decisions concerning the use of these assessments are made by campus staff with the approval of the principal.

# 9: Activities to ensure effective timely assistance for students who experience difficulty mastering the proficient or advanced levels of academic achievement standards

Pasadena staff meet on a regular basis to assess students' academic achievement. The District has three tier intervention processes that support the efforts of regular classroom teachers. The RtI process ensures that students receive effective and timely assistance.

#### 10: Coordination and integration of federal, state and local services and programs

Pasadena understands the necessity of using resources the most effective way possible. Federal, state and local services and programs are integrated to ensure duplication is minimized and that the right services are being provided. The principals as well as central office administrators, monitor the coordination and effectiveness of programs and services.

## **Title I Personnel**

Name	Position	Program	<u>FTE</u>
	Homeless Counselor	Special Programs	1
	Homeless/Migrant Coordinator	Special Programs	1
	Para Support	Special Programs	
	Student Workers (2)	Special Programs	
	Behavioral Coordinator	Special Programs	1
	Specialists	Special Programs	2
	Specialists (C & I)	Special Programs	4
Ginger Lay	Volunteers/HOSTS	Special Programs	1

## **Plan Notes**

November 1, 2016 - DEC - Strategic Plan - Strategy 5 - Responding to Emergencies, T-TESS, Class Size Waivers, PLCs

February 11, 2016 - DEC - Strategic Plan 5 & 6, Professional Development Survey Results, PLC/Rti, Data Talk

November 17, 2015 - Board of Trustees Meeting

November 6, 2015 - DEC input via survey on 2015-2016 District Improvement Plan

November 5, 2015 - DEC - Strategic Plan Strategy 3 & 4, District Improvement Plan, Strategic Plan 5 - Health Input, Data Talk, Instructional Coaching, Literacy, Professional Development Plan, CATCH - Coordinated School Health - Questions/Comments/Concerns

September 30, 2015 - L. Wright/Meeting with schools to review safeguards and overview of documenting safeguards in CIP.

September 17, 2015 DEC Meeting - Strategic Planning Overview, Action Team 1 & 2 Overview, Data Discussions

June 8, 2015 - Input for 14-15 formative assessment

May 14, 2015 - DEC Update, Accountability

February 12, 2015 - DEC Update

November 6, 2014 - DEC - Waivers, Accountability Update, PBMAS, Technology and Curriculum Update

October 31, 2014 - DEC members approve 14/15 DIP via Survey

Dec 5, 2013 - Information provided and gathered from DEC addressing HB5 District Evaluation, Coordinated School Health, Community update, technology update, curriculum update, professional development plan, student code of conduct and an overall district update by Dr. Lewis.

January 8, 2014 - S. Harrell emails DEC members for input on staff development needs.

November 14, 2013 - D. Summers provided information to DEC related to district accountability and PBMAS - opportunities for questions provided, S. Harrell requested feedback from SBDM on staff development needs assessment for district.

October 3, 2013 - DEC Meeting - Gloria G - Title Funds, Donna S Needs Assessment - Index 2

September 30, 2013 - Obtain input from district level via electronic means, Sent survey to District Education Committee to review proposed 2013-2014

#### District Improvement Plan

- July, 2013 Input on accountability and performance objectives
- May, 2013 Input on DIP from District Level
- April 12, 2012 Meeting with Pat S (Career/College) and Denise G (Tech) for plan update
- April 13, 2012 Meeting with Jayne M (CATE) for plan update
- April 17, 2012 Meeting with Assoc Supt (Gloria, BIllye, Rosie, Steve) for plan update
- June 11, 2012 Meeting with Assoc Supt (Billye, Karen, Gloria) for plan update
- August 8, 2012 Parent Letters sent home for schools missing AYP.
- September 20, 2012 Meeting with DEC representatives to discuss AYP issues and obtain input
- September 22, 2012- Group of principals working on plan, entering SCE information, budget
- October 12, 2012 Meeting with G Gallegos to discuss school/district improvement, changes for DIP, and Title funding
- October, 2012 Survey sent to all DEC members for final input on 2012-2013 DIP (Results: Approved)
- October 19, 2012 Plan sent to Program administrators for input
- November 8, 2012 Meeting with DEC representatives to discuss strategies 1, 3, and 4
- November 13, 2012 Board approval of 2012-2013 DIP
- February 21, 2013 Meeting with DEC to provide access to DIP software, input on Goals 4 & 6
- May, 2013 Solicit input from "Person Responsible" for formative review and changes recommended for 2013-2014 plan

## **District Education Improvement Committee**

Committee Role	Name	Position
Classroom Teacher	Jennifer Morton	Kendrick Teacher
Classroom Teacher	Lynda Agan	Golden Acres Teacher
Classroom Teacher	Tiffany Allen	Turner Teacher
Classroom Teacher	Kimberly Aubin	McMasters Teacher
Classroom Teacher	Katie Barnes	Morris Teacher
Classroom Teacher	Lisa Baumann	Burnett Teacher
Classroom Teacher	Bridget Bellach	Melillo Teacher
Classroom Teacher	Katie Belus	Frazier Teacher
Classroom Teacher	Samuel (Preston)	Lewis Career & Tech Teacher
Classroom Teacher	Tracy Brown	Community School Teacher
Classroom Teacher	Joy Brown-Johnson	Sam Rayburn HS Teacher
Classroom Teacher	Lindsey Calkins	Gardens Teacher
Classroom Teacher	Mindy Cantu	Williams Teacher
Classroom Teacher	Jennifer Chrysler	Atkinson Teacher
Classroom Teacher	Jacquelyn Crawford	Memorial HS Teacher
Classroom Teacher	Pam Crawford	Thompson Teacher
Classroom Teacher	Tara Crum	Lomax Teacher
Classroom Teacher	Kim Dean	Keller Teacher
Classroom Teacher	Dale Dlouhy	San Jacinto Teacher
Classroom Teacher	Heidi Erber	Richey Teacher
Classroom Teacher	Lashondra Evans	Roberts Teacher
Classroom Teacher	Jennifer Favier	Jensen Teacher
Classroom Teacher	Cheryl Fox	Stuchbery Teacher
Classroom Teacher	Anita Francis	South Belt Teacher
Classroom Teacher	Jana Ganderson	Kruse Teacher

Classroom Teacher	Elisabeth Garcilazo	Fisher Teacher
Classroom Teacher	Gilberto Garza	Laura Bush Teacher
Classroom Teacher	Aubree Gencarelli	Sullivan Teacher
Classroom Teacher	Penny Havard	Schneider Teacher
Classroom Teacher	Maria Hernandez	South Houston Elem. Teacher
Classroom Teacher	Melissa Hickman	Moore Teacher
Classroom Teacher	David Hudspeth	Matthys Teacher
Classroom Teacher	Korie Isaguirre	South Shaver Teacher
Classroom Teacher	David Janda	Tegeler Teacher
Classroom Teacher	Shelly Jaynes	Bondy Teacher
Classroom Teacher	Michael Jones	Shaw Teacher
Classroom Teacher	Tanya Keller	South Houston Int. Teacher
Classroom Teacher	Gretchen Kent	Jackson Teacher
Classroom Teacher	Russell Kent	Pasadena HS Teacher
Classroom Teacher	Jarret Lamberth	Queens Teacher
Classroom Teacher	Keeley Lee	Young Teacher
Classroom Teacher	Kathleen Mallory	Milstead Teacher
Classroom Teacher	Diane Marsalis	Guidance Center Teacher
Classroom Teacher	Kathryn Martinez	Genoa Teacher
Classroom Teacher	Blanca Martinez	Morales Teacher
Classroom Teacher	Steven Mayo	Dobie Teacher
Classroom Teacher	Kristie McKinney	Park View Teacher
Classroom Teacher	Holly Montemayor	Teague Teacher
Classroom Teacher	Amber Morton	Southmore Teacher
Classroom Teacher	Allison O'Brien	South Houston HS Teacher
Classroom Teacher	Jayson Rachuig	Beverly Hills Teacher
Classroom Teacher	Clarissa Ridge	L.F. Smith Teacher
Classroom Teacher	Manuel Romney	Miller Teacher

Classroom Teacher	Lizatte Salazar	De Zavala Teacher
Classroom Teacher	Margo Sanchez	Meador Teacher
Classroom Teacher	Natalie Sass	Sparks Teacher
Classroom Teacher	Della Sells	Mae Smythe Teacher
Classroom Teacher	Maria Tinajero	Pearl Hall Teacher
Classroom Teacher	Renita Toney	Freeman Teacher
Classroom Teacher	Diana Tovar	Parks Teacher
Classroom Teacher	Monica Vega	Red Bluff Teacher
Classroom Teacher	Amber Wade	Pomeroy Teacher
Classroom Teacher	Kendia Washington	Bailey Teacher
Classroom Teacher	Latassa Watts	Garfield Teacher
Classroom Teacher	Amanda Zaidan	Jessup Teacher
Classroom Teacher	Joe Zarate	The Summit Teacher
Community Representative	Jaime Campos	Workforce Solutions
Community Representative	Edissa Canales	Parent of former student
Community Representative	David Cooper	Pasadena South Rotary
Community Representative	Beatrice Garza	Cleveland Ripley Neighborhood Centers
Community Representative	Katy Jernigan	Gulf Coast Educators FCU
Community Representative	Fidencio Leija	Cleveland Ripley Neighborhood Centers
Community Representative	Jaynie Mitchell	San Jacinto College
Community Representative	Susan Nordin	CT Church
Community Representative	Margarita Pena	Cleveland Ripley Neighborhood Centers
Community Representative	Paul Puente	Houston Gulf Coast Building & Construction
Community Representative	Karen Taylor	SHAC
Community Representative	Carolina Turrubiates	ABC Dental
Community Representative	Maria Elena	ABC Dental
District-level Professional	Robin Cate	Shaw Administrator
District-level Professional	Chad Cox	Sam Rayburn HS Administrator

District-level Professional	Judy Diaz	Jensen Administrator
District-level Professional	Angeline Escamilla	Morris Administrator
District-level Professional	Christina Grice	Beverly Hills Administrator
District-level Professional	Tanis Griffin	Bondy Administrator
District-level Professional	Stephen Harding	Pomeroy Administrator
District-level Professional	Tammie Hinton	Red Bluff Administrator
District-level Professional	Mark Hobson	Tegeler Administrator
District-level Professional	Edgar Lopez	Kruse Administrator
District-level Professional	Bradley Luster	South Houston HS Administrator
District-level Professional	Tara Merida	Meador Administrator
District-level Professional	Tonie Noise	Dobie Administrator
District-level Professional	Trevor Parker	South Houston Int. Administrator
District-level Professional	Norma Penny	Lomax Administrator
District-level Professional	Diane Phelan	Keller Administrator
District-level Professional	DeeDe Pitts	Moore Administrator
District-level Professional	Prudencio Reyna	Thompson Administrator
District-level Professional	Jennifer Stewart	Pasadena HS Administrator
District-level Professional	Becky Vargas	Matthys Administrator
District-level Professional	Diane Wheeler	Melillo Administrator
District-level Professional	Hillary Woest	Admin. Bldg. Administrator
Parent	Edie Cantu	Fisher Parent
Parent	Elaine Carrasco	Lomax Parent
Parent	Nora Dominguez	Jackson and DeZavala parent
Parent	Heather Heacock	Gardens and DeZavala parent

## **District Funding Summary**

211 - T	211 - Title 1 A - Economically Disadvantaged Stude						
Goal	Objective	Strategy	Resources Needed	Account Code	Amount		
1	13	13	Behavioral Specialist		\$0.00		
4	1	2	District Parent Coordinator		\$0.00		
4	1	6			\$0.00		
				Sub-Total	\$0.00		
State C	Compensatory	<b>Funds</b>					
Goal	Objective	Strategy	Resources Needed	Account Code	Amount		
1	1	20	Orientation program-smooth transition	199.11.823.024.696.6118	\$85,000.00		
1	4	5	At risk readers	199.11.823.024.905.6112	\$100.00		
1	4	5	At risk readers	199.13.823.024.905.6118	\$1,000.00		
1	4	5	At risk readers	199.11.823.024.905.6141	\$3.00		
1	4	5	At risk readers	199.13.823.024.905.6141	\$20.00		
1	4	5	At risk readers	199.13.823.024.905.6146	\$40.00		
1	4	5	At risk readers	199.11.823.024.905.6329	\$12,000.00		
1	4	5	At risk readers	199.13.823.024.905.6329	\$225.00		
1	4	5	At risk readers	199.11.823.024.905.6339	\$8,000.00		
1	4	5	At risk readers	199.13.823.024.905.6396	\$700.00		
1	4	5	At risk readers	199.11.823.024.905.6399	\$9,635.00		
1	4	5	At risk readers	199.13.823.024.905.6411	\$3,200.00		
1	4	5	At risk readers	199.13.823.024.905.6495	\$400.00		
1	4	5	At risk readers	199.13.823.024.905.6497	\$250.00		
1	4	5	At risk readers	199.13.823.024.905.6291	\$8,000.00		
1	6	8	Extended year	199.11.699.024.699.6118	\$1,765,000.00		
1	6	8	Extended year	199.11.823.024.698.6118	\$620,000.00		
1	6	14	Behavior response	199.13.824.024.824.6411	\$3,000.00		

1	8	1	Bahavior intervention	199.13.824.024.824.6399	\$5,000.00
1	8	2	Behavior management	199.13.824.024.824.6249	\$2,000.00
2	2	1	Community School Program		\$590,222.00
3	1	4	АТСР	199.13.882.024.882.6118	\$139,372.00
4	1	4	Dyslexia	199.13.823.024.905.6399	\$1,000.00
4	1	4	Dyslexia	199.13.823.024.905.6499	\$150.00
4	1	4	Dyslexia	199.13.823.024.905.6291	\$4,800.00
Sub-Total			\$3,259,117.00		
Grand Total			\$3,259,117.00		